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1	IN THE UNITED STATES DISTRICT COURT				
2	FOR THE EASTERN DISTRICT OF VIRGINIA				
3	RICHMOND DIVISION				
4	~~~~~~~~~~~~				
5	CHMURA ECONOMICS & ANALYTICS, LLC				
	Plaintiff				
6					
	vs. Case No. 3:19-CV-00813				
7					
8	RICHARD LOMBARDO				
	Defendants				
9					
10	~~~~~~~~~~~~				
11					
12	REMOTE VIDEO DEPOSITION OF:				
13	JOHN L. CHMURA, VOL. II				
14					
15	Taken on:				
16	May 5, 2020				
	9:00 a.m.				
17					
18					
1.0	Taken at:				
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20	Home of John Chmura				
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Page 89
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2.3
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	Page 90				
1	TRANSCRIPT INDEX				
2					
3	APPEARANCES89				
4	INDEX OF EXHIBITS91				
5					
6					
7	EXAMINATION OF JOHN L. CHMURA:				
8	BY MS. COOPER92				
9					
10					
11	REPORTER'S CERTIFICATE139				
12					
13					
14	EXHIBIT CUSTODY: RETAINED BY COURT REPORTER				
15					
16					
17					
18					
19					
20					
21					
22					
23					
2 4					
25					

			Page 91		
1		INDEX OF EXHIBITS			
2					
3	Number	Description	Marked		
4					
5	Defendant's:				
	Exhibit X	Previously Marked Highly	132		
6		Confidential Copy of Email			
		Dated 10/2/2019 Bates			
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11					
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13					
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Page 92 JOHN L. CHMURA, being previously sworn, and 1 with the previous agreed upon stipulation regarding the 2 need for this deposition to take place remotely because 3 of the Government's order for social 5 distancing, said as follows: EXAMINATION OF JOHN L. CHMURA, Vol. 2 6 7 BY MS. COOPER: Good morning, Mr. Chmura. 8 Q. 9 Α. Good morning. Well, where we left off in the deposition, 10 Ο. I completed your corporate representative testimony and 11 12 we are moving into your individual testimony this 13 morning. So I am going to start with just asking a few background questions, and some of it may be ground we 14 already covered, but just where we left off --15 16 MR. MICHALIK: Christine, can you turn your 17 volume up? I think -- I hear everybody else clearly, but like last time, we have a little bit of trouble 18 19 hearing on your end. MS. COOPER: Yes, let me see if I can put 20 it closer as well. Okay, that should be better. 21 22 that better? 2.3 MR. MICHALIK: Yes, perfect. 24 Mr. Chmura, you are a member Chmura Ο. 25 Economics & Analytics, LLC, correct?

Page 93 1 Α. Correct. 2 And I believe your earlier testimony, we Ο. went through who the other members were. With respect 3 to control of the company, which of the members have --4 5 I'm sorry. I am getting a lot of echo and 6 it is hard to understand what you are saying. 7 With respect to the members, is there a hierarchy amongst them? 8 9 MR. MICHALIK: And just to be clear, 10 Christine, this is for him as a fact witness not as a 30(b)(6) designee? 11 12 MS. COOPER: That is correct. 13 MR. MICHALIK: Okay. Yes, we have an org chart if that's what 14 Α. you are asking. 15 And what does the org chart show? 16 17 Chris Chmura, CEO and Leslie Peterson are at the top, and then underneath them are people like me 18 19 and Greq, you know, department heads. And then we have various teams under us. 2.0 21 Are Dr. Chmura and Ms. Peterson the 22 ultimate decision makers for the company? 2.3 Α. Yes. 24 MR. MICHALIK: Object to the form of the 25 question. You can answer.

Page 94 1 A. Yes, they are. 2 What types of decisions are they Q. 3 responsible for? Ultimately, I mean, they can decide, you 4 5 know, corporate -- they do decide corporate level decisions. 6 7 Q. Could you describe what a corporate level decision is? 8 Sure, things like financial, you know, 9 10 hiring, firing, I suppose they have the ultimate say on that. These kind of broader decisions that affect the 11 12 whole company. Did either one of them ever make smaller 13 Ο. decisions? 14 15 Α. Sure. How frequently -- well, let me ask this: 16 17 To your knowledge, did either Dr. Chmura or Ms. Peterson make decisions relating to the sales team? 18 MR. MICHALIK: Object to the form of the 19 20 question. You can answer. 21 I am not involved with the day-to-day 22 sales, so I can only answer through SEA Group, the leadership group, and, yes. 2.3 24 And what types of decisions would 25 Dr. Chmura make pertaining to the sales team?

- A. I don't keep a log of all the specific decisions.
 - O. What about --
- A. Hiring.

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- Q. Okay, hiring. And I think you mentioned firing. Did they also make decisions with respect to firing as far as --
 - A. Yes.
- Q. It is my understanding that Chmura had something called a road map. Is my understanding correct?
 - A. Yes, correct.
 - Q. Can you explain what the road map is?
- A. Yes, the road map is a list of feature requests, or changes that we want to make to our products, or even new products. And it is what we use to track those requests and then prioritize the work.
 - Q. How does an item end up on the road map?
- A. Well, it can come in through several channels. It may come internally from -- from leadership, or from any employee. It may come from a support request from a user, and it may come through sales; you know, they would hear them from users directly or in their prospecting work and in their selling work.

- Q. Any other ways that something might end up on the road map?
- A. We don't put restrictions on ways things can end up there.
 - Q. How are items on the road map prioritized?
- A. So they are prioritized by the number of requests for a particular item. They are prioritized by level of effort and possible impact to the product offering, and then they are prioritized based on input from leadership.
- Q. I want to take a step back and talk a little bit more about how these items come in. You mentioned that they could be listed on the road map from an internal source. Can you explain a little more by what you mean by internal and how that would end up on the road map?
- A. Well, sure. All of our -- I shouldn't say all of employees, but a lot of employees use the products, whether it is testing or to do their work, and in the process of that, have ideas of changes to make and new features, so they do submit those and we track them on the road map.
- Q. Did Mr. Lombardo, to your knowledge, ever either bring to you or bring to leadership an idea, an internal idea that he had?

2.3

Page 97 1 Α. Yes. 2 What idea -- or what ideas were those? Ο. 3 So he was a strong advocate for things like Α. the Career Concourse, which is a product offering. He 4 5 also -- let's see, there was a data set that we created called GDP. He was a strong advocate of that as well. 6 7 There was a feature called Clippy(ph). I'd have to look at the road map to be more specific. 8 9 Ο. With respect to Career Concourse, you said he was an advocate. Was this his idea? 10 11 No, it was an existing product and 12 what was on the table was, should we revamp and build a new version of it or not. 13 And he was an advocate of rebuilding a new 14 version of that, correct? 15 16 Yes, correct. So, again, I wasn't involved 17 in the day-to-day of sales, but my recollection of it 18 was that, you know, he was telling us that it was 19 something that he needed to be able to sell to the education sector. 20 Did he actually develop Career Concourse? 21 Ο. 22 Α. No. Who did? 2.3 Ο. 24 My development team. Α. 25 Q. Do you know whether -- let me re-ask that.

At the time Mr. Lombardo was an advocate for Career Concourse, was it something that was already on the road map?

- A. I don't recall.
- Q. And the next product you mentioned, it was -- and forgive me if I get it wrong -- but it was GDP?
 - A. Yes, GDP.

2.3

- Q. And you said Mr. Lombardo advocated for GDP, correct?
 - A. Correct.
 - Q. Can you tell me a little about what GDP is?
- A. So GDP is a data set that we compute the GDP, the gross domestic product, for an individual region, which is not something that is otherwise available. And I am trying to recall back to when we were discussing this, but I believe there was a prospect in particular that really needed us to have this data set in order for them to buy JobsEQ, and that's, I think where a lot of Rick's -- you know, his support behind GDP was coming from that, that he needed it to close that sale.
- Q. So would this have been a product or an idea that Mr. Lombardo -- well, let me step back. Who would Mr. Lombardo send -- with respect to GDP, who did

Page 99 Mr. Lombardo send -- or, that's not fair. 1 2 How did Mr. Lombardo bring -- who did 3 Mr. Lombardo bring this idea to? I don't recall specifically with that one. 4 5 I mean, in general, we would capture these -- he may have just walked down the hall and told myself or Greq 6 Chmura about it. Otherwise, we would capture them 7 through -- like, they would log them in their notes in 8 Salesforce and then we certainly would have a 9 discussion around them at that monthly sales meeting I 10 11 mentioned where they would go around the table and talk about things they are hearing from customers. 12 Was GDP an instance where Mr. Lombardo 13 Q. would have been passing through a request from a 14 potential client or clients? 15 16 MR. MICHALIK: Object to the form of the 17 question. You can answer. If my recollection is correct, in this case 18 19 it was a prospect. Did Mr. Lombardo help develop GDP? 2.0 Q. 21 Α. No. 22 You also mentioned Clippy. Can you explain Q. what Clippy is? 2.3 24 A Clippy is a feature on our road map Α. 25 currently that is still kind of conceptual, but would

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allow our users to create a customer board based on the data in JobsEQ.

- Q. And how was this idea brought to your attention?
- A. I don't remember where it originated, but Rick would bring it up often. It's something that our competitor has.
- Q. Now, you said that there were other ways for items to get on the road map, which were support requests, correct?
 - A. That's correct.
 - Q. Can you explain that a little bit further?
- A. Sure. If a user has -- they can't -- let's, just for example, say they can't find some data they need, they may initiate a support request, which means they may open a chat window with our support team. They may call or email their account manager and would say, you know, do you have GDP data. And, you know, so in some cases, the answer would be, no, we don't. But whoever was receiving that request then would take some information and we would get it logged onto the road map.
- Q. And then you also mentioned that the sales team would hear from users or prospects, correct?
 - A. Correct.

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- Q. And how were those filtered -- who were those requests filtered to?
- MR. MICHALIK: Object to the form of the question. You can answer.
- A. So I don't know if sales had an official procedure on how those were to be reported. There were instances where Rick would, you know, tell them to Greg or myself directly, and then like I said, I would also hear them through that monthly sales meeting.
- Q. Do you recall any specific items on the road map that, other than Career Concourse, GDP and Clippy, that Mr. Lombardo brought to management -- or brought to leadership's attention?
- A. There was one that we call, Employer

 Database, or Firm List -- we've called it both

 things -- which was another that a competitor has. It

 was a feature that -- we have it now, too, but it was a

 feature that they had and, you know, Rick would come to

 us with prospects that were asking for it or saying

 that they needed it in order to switch to JobsEQ.
- Q. Did Mr. Lombardo have any hand in developing Employer -- Employer or Firm List, is that what it is called?
 - A. Employer Database is --
 - Q. Okay. Let me re-ask my question then.

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Page 102 1 Did Mr. Lombardo have any hand in 2 developing Employer Database? MR. MICHALIK: Object to the form. 3 I have to review my notes on that. 4 So 5 there were some features where we needed some additional specifications of what the users really 6 7 needed, and in the those cases, we would often leverage the account manager to connect us with customers, or 8 facilitate a conversation with those customers so that 9 10 we could capture those requirements. I don't recall if Employer Database was one of those or not. 11 12 But it is possible you may have asked 13 Mr. Lombardo to reach out to his contacts to get feedback; is that fair? 14 15 Yeah, that's fair. Α. Was Mr. Lombardo present in any meetings 16 17 where the priority of the items on the road map were discussed? 18 If he was, I don't recall. 19 Α. And you testified that the road map was 2.0 21 prioritized by the number of requests and the level of 22 effort, correct? 2.3 Α. Well, those were two factors, correct. 24 What other factors were there? Ο. 25 Α. So, also if it could be to a large sale, we

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may give that more weight, may have given it more weight. And then, also, things like availability of resources.

Q. Was Mr. Lombardo involved in the decision -- let me rephrase. Was Mr. Lombardo involved in the prioritization of the items on the road map?

MR. MICHALIK: Object to the form.

- A. I think so. His input, especially with regard to the prospects, you know, and if it would help close a large deal, was critical.
- Q. So leadership factored in his input; is that correct?
 - A. Yes.

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- Q. Did Mr. Lombardo have the ultimate decision making authority to determine what items on the road map would be prioritized?
 - A. No.
- Q. Can you think of any instances in which
 Mr. Lombardo pressed for a particular item on the road
 map to move forward and as a result of his requests,
 that occurred?
- A. Yes, GDP. Like I said, he was a strong advocate for that. Career Concourse. And I actually was against redoing the Career Concourse. I wanted to retire it, but, you know, we gave some strong weight to

Page 104 1 Rick's input that we should revamp it so that we can 2 sell it. Could Rick -- could Mr. Lombardo 3 Ο. independently decide the priority of the project on 4 5 road map? 6 Α. No. Beyond being an advocate, did Mr. Lombardo 7 have any other role in the road map? 8 Until recently, I didn't have a 9 Α. 10 product management team, and so the account managers kind of served as -- you know, they would gather data 11 12 from customers to help make these, kind of what we call 13 a product decision, or road map decision. And so Rick was really good at identifying what the customers were 14 looking for and what the competitors had that we needed 15 16 to add. 17 But Mr. Lombardo didn't actually do the 18 adding of the product, correct? 19 Α. What do you mean by the adding? Well, I think that was your word. 2.0 Q. I quess 21 let me restate. 22 So Mr. Lombardo's role so far was 2.3 advocating on behalf of projects on the road map,

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correct?

Α.

Yes.

- Q. And gathering information from clients or prospects to bring to you or others in leadership about projects on the road map; is that correct?
 - A. Road map, yes.

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- Q. Did Mr. Lombardo do anything else with respect to the road map?
- A. Yes. Like I said, if we needed additional specifications -- so once we, you know, were seriously thinking about an item on the road map, if we needed additional specifications, Rick would help us get those, whether that was facilitating a call with the user or, you know, just going out and getting that information directly.
 - Q. Would he be directed to do that by someone?
 - A. Yeah, we would send a request to him.
- Q. Now, you were based in the Cleveland office, correct?
 - A. Correct.
- Q. And Mr. Lombardo was also based in the Cleveland office, right?
 - A. That's correct.
- Q. Did you interact with Mr. Lombardo routinely?
- 24 A. Yes.
- Q. How would you describe Mr. Lombardo's work

Page 106 habits? 1 2 In terms of what? Did you have the opportunity to observe him 3 0. routinely throughout the week? 4 5 So his office was across -- he was in the back of the building and I was in the front. So I 6 7 wasn't there routinely. How frequently would you see him in any 8 given week? 10 Well, I would see him every day he is in 11 the office. I mean, the walls are glass, so. 12 All right. Could you see each other from 13 your respective offices? No, if I was sitting in my -- at my desk, I 14 could not see him, but if I got up, you know, to walk 15 around, then, yeah, I could see him at his desk. 16 17 So -- do you have an office at Chmura, like Q. a physical office with walls? 18 19 Α. Yes. Was Mr. Lombardo also in an office? 2.0 Ο. 21 Not in the sense that it was a private 22 office. He was in -- we had a space just for Sales and he was at that, at a workstation in that space. 2.3 24 Can you describe the space? Ο. 25 Α. Yeah, it is in the back of the building on

Page 107 the second floor. There is a glass wall and a glass 1 door, and there is a -- a four-seat workstation. We 2 later added a private office in that space for the 3 sales manager. 4 5 How many floors does Chmura have at the building in Cleveland? 6 7 Α. Three floors. Q. Were you and Mr. Lombardo on the same 8 9 floor? 10 Α. Yes. Of those three floors, were you on the 11 12 first floor, second floor or third floor? 13 Α. The second floor, which is the top floor. There is a lower level. 14 15 0. Okay. How tall is the building? Two stories. 16 17 So it had a basement, first floor, and second floor; is that correct? 18 19 Α. Correct. What was on the third floor? 20 Q. 21 Α. That's the roof. 22 Sorry. I'm sorry. Forgive me. What was Q. on the first floor? 2.3 24 The first floor, there are some developers Α. -- so there are work stations there. It is a mix of 25

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- developers and data governance. We also have a kitchen on the first floor, conference room, and a little, like, not reception, but like some chairs when you -- like a little lobby area.
 - Q. And what was in the basement?
- A. More workstations, a ping-pong table, bathroom, and our servers.
- Q. What time did you typically -- what time do you typically arrive at work?
- A. It's changed over time. I used to get in really early at 6:00 to 6:30. Lately, I have been getting in around 7:00. Well, lately, I have been working from home, but prior to that, 7:00.
- Q. Sure. When did you change from getting in between 6:00 and 6:30 to getting in around 7:00?
- A. It was the spring of 2018. I was getting in early because I did a yoga practice in the morning.

 I had a knee injury that spring and stopped doing yoga.
- Q. Would you observe Mr. Lombardo arrive at work?
 - A. Not usually. At that point, I was seated at my desk, so I couldn't see, you know, when he would come in.
- Q. Do you have any sense of when Mr. Lombardo would begin his workday?

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- A. I mean, my impression was he was there in the seven o'clock hour. I didn't pay close enough attention to say specifically.
 - Q. And what leads you to that impression?
- A. I would usually get up from my desk at some point in that seven o'clock hour and would see him there.
- Q. And that was pretty regular that you would see him there in the seven o'clock hour?
 - A. That's my impression.
- Q. What time did you regularly leave the office?
 - A. Between 5:00 and 5:30.

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- MS. COOPER: And I just want the record to reflect that Mr. Lombardo was not here this morning, but he is now joining us. He is now present in the room.
- Q. Would you see -- would you interact with Mr. Lombardo before you left for the day?
- A. Yes, if he was there, I would usually wave to everyone on my way out.
- Q. Was Mr. Lombardo regularly still there when you would leave for the day?
- A. I can't remember specifically enough to say regularly. I mean, I definitely would see him at times

Page 110 and wave. 1 Do you know how many times? 2 Q. I didn't keep track. Α. 3 Did you observe Mr. Lombardo's lunch 4 Q. 5 habits? 6 Α. No. 7 You mentioned that there was a ping-pong Q. table in the office. Do people use it? 8 9 Α. Yes. 10 When do people play ping-pong in the Q. office? 11 12 Between 12:00 and 1:00 -- noon and Α. 13 1:00 p.m. Did Mr. Lombardo ever play ping-pong 14 Ο. between 12:00 and 1:00? 15 16 Not regularly, but we did have some, like, 17 office-wide tournaments that he participated in. How often would those tournaments occur? 18 Ο. 19 A few times a year. Α. The calculation that we -- the spreadsheet 20 Ο. that we went over last week, do you believe that 21 22 accurately reflects all of the hours Mr. Lombardo worked? 2.3 I believe it's an estimate based on data 24 Α. that was available to me. 25

Page 111 1 Q. Do you believe that estimate is accurate? 2 Α. Based on data, yes. How about based on your observation? 3 0. It's consistent with my observations. 4 Α. 5 Ο. What are your daily job duties? What makes 6 your typical day? 7 Α. So, ultimately, it all centers around the software products. So I -- at the beginning 8 9 of the day, I would catch up on some emails, maybe 10 address any operational -- that is, software operational issues. I would have a daily stand-up 11 meeting at the 10o'clock hour with our development team 12 13 and with our data teams, and then the rest of the day would be, you know, meeting with individual developers 14 and with product managers, working on some code, 15 perhaps doing deployments. 16 17 Tell me about your -- well, do you have a name for your department? 18 19 We refer to it as the I.T. Department. Α. 2.0 Q. Who makes up your I.T. Department and what are their positions? 21 22 Α. You want a list of every name? 2.3 Ο. Names or, really, more job function. 24 Α. Job functions? Sure. So as it exists

today, I have the -- I have what I call the App, A-P-P,

Page 112 1 Development Team that is made up of various software 2 developers. So it could be anybody from a senior 3 software developer to a front-end developer. There is a Data Team. That team is made up 4 5 -- we -- the title we give them is data scientists, but, essentially, another type of developer. And then 6 7 we have the product team, which is our product manager and product owner. 8 9 What does the product manager do? 10 So the product manager is now responsible for organizing all those requests we talk about that go 11 12 into the road map, organizing all of those, specking 13 them out, facilitating the conversation between the various stakeholders; so, leadership, sales, support, 14 marketing. 15 16 Can we pause for one second? 17 Q. Sure. 18 19 (Short recess taken). 2.0 21 BY MS. COOPER: 22 And you said there was a product -- what was the other title under that team, under the product 2.3 24 team? 25 Α. Product owner.

Page 113 What do they do? 1 Q. 2 The product owner? You can think of it as Α. 3 being below the product manager, but they -- they handle more of the actual -- like the actual 4 5 implementation. So that is taking the specifications and relaying those to the development team, or what I 6 7 call the app team. Who handles the day-to-day, just general 8 Q. 9 technology needs of the employees of the company? 10 I handle that, somewhat. I did have an --11 I don't know what you would call it, like an I.T. guy. 12 We call it a deadlocks, but I did have someone for a 13 while that was helping with that. 14 Do you currently have anyone? Ο. 15 Α. No. 16 Do you work with any outside vendors? Ο. 17 Α. Yeah, I mean, we use cloud based services, like our phone system. We don't work that ourselves, 18 the service. 19 2.0 Ο. Do you work with any I.T. management 21 companies to assist? 2.2 Α. No, no. Was Mr. Lombardo issued a laptop computer 2.3 Q. 24 by Chmura? Not specifically for him. We had some 2.5 Α.

Page 114 1 laptops that were shared and that anyone could use. 2 Was he allowed to take one of those out of the office? 3 Α. Yes. 4 5 What programs did Mr. Lombardo have access 6 to on that laptop -- well, let me ask that again. 7 How many laptops, shared laptops are there? It varied over time. At one point, there 8 Α. was maybe three. 10 And was Mr. Lombardo granted access to all three of them? 11 12 Α. He could have. I think there was some that 13 were preferred by people, like certain people preferred certain laptops. One of them was kind of old, so 14 nobody liked that one. 15 16 Fair enough. Turning your attention to 17 late summer or fall of 2019, Mr. Lombardo was working 18 with -- or had access to a particular laptop; is that 19 correct? Yes, I believe he was using one of our Dell 20 Α. 21 laptops.

- laptops.

 Q. And would he, in that period of time, use
- Q. And would he, in that period of time, use the same laptop?

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A. I can't say for sure. We don't have a log, you know, like a sign in/out log.

- Q. How would an employee get access, or -- how would an employee get access to a laptop?
- A. They were in the -- we generally kept them in the conference room, so they could just take them from there.
 - Q. Did they have to ask anyone to take one?
- A. No. I mean within sales. I don't know if they had a policy for that. You know, from the I.T. standpoint, I didn't require any kind of sign out.
- Q. Are you aware that one particular laptop is at issue in this case?
 - A. Yes.

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- Q. With respect to that laptop, did it have a name or number assigned to it?
- A. I'm sure it had a name assigned to it. I don't recall what it was.
 - Q. I am going to refer to it for purposes of our next set of questions here, just as 'the laptop'; is that okay?
 - A. Okay. That's fine.
 - Q. On the laptop, what programs did
 Mr. Lombardo have access to?
 - A. We set those up with Microsoft Windows, beyond that, we generally gave the employees -- they would have to request this, but I would generally set

Page 116 1 them up with admin access to that specific device so 2 that they can install anything they need. Most people install Microsoft Office. I don't recall if that 3 laptop had it or not. 5 Would Mr. Lombardo have done the 6 installation of the apps that he needed on that laptop? He could have. I mean, to say that he had 7 the access to do that, I don't recall if I helped him 8 or my I.T. administrator helped him. 10 Do you know specifically what programs Mr. Lombardo had access to on that laptop? 11 12 Α. No. 13 Would he have had, or did he have a profile on that laptop? 14 Yes. When he would log in, I mean, Windows 15 Α. would automatically create a profile, if that's what 16 17 you mean. 18 Was that laptop connected to the servers in 0. 19 some way? Yeah, so, ultimately, the authentication, 2.0 Α. the user name and password for that device was 21 22 controlled by our servers. Was it possible for you, or someone on your 2.3 Q.

So we could change the password on the

team, to change the password remotely to that computer?

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Page 117 1 server, but it wouldn't change on that specific 2 computer. I would have to research this further, but I 3 don't think it would change on that computer until it was brought back to the office and reconnected to the 4 5 network. Did that laptop have any software installed 6 7 on it that would allow remote access? Well, remote desktop is built into Windows, 8 Α. but we did not install any kind of remote, you know, 10 like, management software. 11 Do you have any personal knowledge of what 12 programs Mr. Lombardo accessed on that laptop? 13 Α. No. Does Chmura utilize any type of office --14 is Chmura a B.Y.O.D, or bring your own device, with 15 respect to cell phones? 16 17 We don't have a policy one way or another. Α. 0. Does Chmura use any type of mobile device 18 19 management? Α. 20 No. 21 For either cell phones or -- sorry, with 22 regard to mobile devices -- actually, let me take that back. 2.3 24 With respect to the laptops, was there any

kind of multi-factor authentication either used to

access -- well let me start with, was there any multi-factor authentication to log in to the computer?

- A. Not to log in to the computer, no.
- Q. How about to log in to any of the apps that could have been on the computer?
- A. Yes. I don't remember when we implemented that, but at a certain point, we started using multi-factor to access any of the Office 365 based services, so, primarily, email.
 - O. And what MFA was used?

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- A. The user could pick between -- they could get a text message, they could use an app, they could have a voice call come through. I think those were the only three options. Technically, there is a key fob option, but we didn't have that set up.
- Q. Other than Office 365, did any of the other apps require a multi-factor authentication?
- A. That's the only one that I managed that had it turned on.
 - Q. Was somebody else managing the other apps?
- A. Some of them. So, specifically,

 GoToMeeting and Salesforce, those were handled by

 someone else. I mean, you know, I could get in. If

 they would give me their password, I could get in to

 help, but I didn't generally get into those.

- Q. Who was managing GoToMeeting?
- A. For a time it was Greg Chmura.
 - O. What about Salesforce?
- A. Same. I helped set that up originally but then handed it off to the various sales managers. I don't spend a lot of time with Greg.
- Q. When you would log in to Salesforce using somebody else's password to help them, do you recall being asked for some additional authentication method?
- A. Yeah, so Salesforce, I think, would send an email with a code or something that you have to put in.
- Q. Now, Mr. Lombardo's employment was terminated by Chmura, correct?
 - A. Yes, that's my understanding.
- Q. At the time of his termination, did you take any action with respect to the laptop issued by Chmura?
 - A. Not specifically the laptop.
- Q. Why don't you walk me through -- what actions did you take when Mr. Lombardo was terminated?
- A. So the kind of shut down checklist I follow is we disable their network accounts. So, again, that's what's used to log in to the laptop. And when that laptop is synced with the server, at some point it should turn off.

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We lock down the Office 365 account as well and then turn off things like the other various apps, so GoToMeeting, JobsEQ. Well, Greg would do GoToMeeting. I would turn off JobsEQ. Greg would do Salesforce. I would disable the key fob to the building.

- Q. And did you do all those things with respect to Mr. Lombardo?
 - A. I believe so.

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- Q. Do you recall when you did that?
- A. Not specifically.
- Q. Once those steps were taken, what would Mr. Lombardo have had access to on the laptop?
- A. He would still be able to access any files he had on that laptop. The email, I'm not quite sure. I'd have to research that. My understanding is that once we disabled his email account, that he wouldn't be able to -- he wouldn't be able to run Outlook, but on the same token, like, we didn't -- we didn't mandate any encryption on those laptops, so the files would still be there.
- Q. Why did Chmura not mandate encryption on the laptop?
- A. We don't have an I.T. Department in the traditional sense. We are a software development

company, so, you know, we just operate pretty lean as far as I.T., you know, that kind of I.T. Department stuff is concerned.

- Q. Were cell phones required to be encrypted?
- A. No.

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- Q. I think you mentioned that Chmura has servers, on-site servers; is that correct?
 - A. Correct.
 - Q. What data is stored on those servers?
- A. There are some shared drives where various members store files just related to, you know, our work. And then the on-site servers are all of our development resources, so all the data we use to build JobsEQ.
- Q. That's not stored in the cloud, the data for JobsEO?
- A. Some of it is. The majority of it is stored on-site. And then one additional thing that's stored on site is our key fob system. You know, it is specific to the building. That's stored on-site as well.
- Q. With respect to JobsEQ, when a customer purchases JobsEQ, what are they actually purchasing? What do they get and how do they access it?
 - A. Generally, they are purchasing an annual

Page 122 1 subscription. The terms of that kind of vary, but -so they get a login, or they -- well, they get -- a 2 license includes -- they get the standard four -- I 3 don't know if they changed that -- four logins. So 5 they get a login and that let's them access that software until the subscription is canceled or ends, or 6 7 whatever. How do they access the software? 8 Ο. Is it online, or is it -- are they given software? How did that work? 10 It is web based, so online. 11 So if they didn't pay for their service, 12 13 Chmura could turn it off remotely, correct? Α. 14 Correct. In JobsEQ, is it really a database, is that 15 what's behind the software? 16 17 Α. What's behind the software? I -- yeah, the database. 18 19 So is that the data that's stored on your O. -- mostly on the servers? 20 Oh, I see what -- well, are you speaking 21 about the on-site servers? 22 2.3 Q. Yes, yes. 24 Yes, but also all -- so we utilized a lot Α. 25 of various input to build our data sets, raw data.

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Page 123

all of those raw data, which the customers can't access directly, are on our servers.

- Q. Were you involved in the production of the documents in this case?
- A. Somewhat. So since I manage Office 365, I did some exports from the email system, and then I also pulled some of the -- like the key fob logs. You know, basically, the logs that I had access to.
- Q. With respect to the Office 365 export, what did you search specifically?
- A. So there was -- our attorneys requested certain email accounts --

MR. MICHALIK: I am going to object. I am going to object to any inquiry into communications between Mr. Chmura and counsel and instruct him not to divulge any communication you had with outside counsel, or with other people within Chmura who were reporting the advice or requests of the outside counsel. So please do not divulge those communications.

THE WITNESS: Understood.

- Q. Let me ask a new question. You said you exported information out of the Office 365; is that correct?
 - A. Correct.
 - Q. Did you look at certain custodians to

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Page 124 1 export that information? 2 I don't know what that means. Α. 0. Did you look at certain users to export 3 that information? 4 5 Α. Yes. Which users did you review? 6 0. 7 So I exported Rick and Eli and their --Α. like their entire mailbox. 8 9 Ο. Anybody else? 10 Α. And then I exported -- I don't remember if it was specific users, or if we did everyone based on 11 12 on key words. 13 Ο. Who provided those key words? MR. MICHALIK: Again, I am going to object 14 to the extent it calls for any communications between 15 16 outside counsel and either yourself, Mr. Chmura, or as 17 that advice or communications were relayed to you by other people within Chmura, the company, and instruct 18 19 you not to answer that. MS. COOPER: I think as to who produced or 2.0 21 who requested it of him is not an attorney-client 22 confidence. I didn't ask what was requested or what the conversation was. I asked who. 2.3 24 I disagree. I think that MR. MICHALIK: 25 that does get into attorney-client communications.

Page 125 are more than entitled, and you have gotten into what 1 2 he searched and what he provided to be produced, but the communications that led to that search or that 3 production, particularly if it was with outside 4 5 counsel, is absolutely privileged, and is black letter 6 privileged. MS. COOPER: I disagree, but I will move 7 8 on. Other than Office 365, did you review any 9 Ο. 10 other -- or did you pull any other -- from any other 11 sources? 12 Α. Yes, the key fob logs, the phone system logs and the ADT security notifications. 13 What is Onstage portal? 14 0. It's a messaging platform. 15 Α. 16 And how does Chmura use that? Ο. 17 Some of our documents are stored there; for Α. example, road map was stored there for a time. 18 19 Did you search Onstage portal in producing Q. documents? 2.0 21 I did not. Α. 22 Do you know if anyone did? Q. I don't know that. 2.3 Α. 24 Who has access to Onstage portal? Ο. 25 Α. All Chmura employees have access.

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Page 126 1 Ο. Do you know what type of information is 2 stored on it? There is a large amount of information. Α. 3 Is Onstage portal a cloud-based service? 4 Q. 5 Α. No. Is Onstage portal system -- the information 6 Ο. 7 within there, is that stored on the on-site servers? No, it is not stored on on-site servers. 8 Α. Where is it stored? Ο. 10 Α. It is stored in our production servers. And where are the production servers? 11 Ο. 12 Α. They are located in a data center offsite. 13 0. Is there anything else located in that data center? 14 Yeah, it's a co-location space, so it's --15 Α. Anything else from Chmura located on that 16 17 offsite data server? Yes, so all of our -- anything we consider 18 Α. production is -- I take that back because some of is 19 cloud based. JobsEQ. The primary JobsEQ application 2.0 and database is stored there. 21 22 Once you had collected the information from Office 365, what did you do with it? 2.3 24 Α. I am not sure I can answer that. Ιt 25 involves communication with my attorney.

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Page 127 Okay. Did you review those documents? 1 Q. 2 Α. I did not. 0. Did you just do the document pull? 3 Correct. 4 Α. 5 Q. Did you work, generally, with the account 6 managers? 7 No. What does "generally" mean? Α. Did you have any interaction with the 8 Q. account managers? 10 Α. Yeah, insofar as we are in the same building. 11 12 Do you -- are you aware of what the job 13 duties of an account manager are? In a general sense. I wasn't involved with 14 Α. the specifics of it. 15 16 What was your general sense? Ο. 17 Ultimately, their job was to sell JobsEQ, but that involved prospecting, you know, and various 18 19 forms of prospecting and renewals, because it is a subscription platform. 20 And the account managers, where did they, 21 22 or -- where were they doing most of their selling from? I mean, a lot of it was done over -- you 2.3 Α. 24 know, like the demos are done over GoToMeeting, so they 25 would do a lot of it from their desk. Various account

Page 128 managers would go to conferences as well. 1 2 And they were making phone calls from their desks, too, correct? 3 Α. Yes. 4 5 And Mr. Lombardo was an account manager; is that correct? 6 7 Α. Yes. Do you know the distinction between an 8 Ο. account manager and a senior account manager? 10 Α. No. 11 How often would you interact with the 12 account managers? 13 Α. Depends on the day and if anything was 14 broken. 15 Q. Fair enough. 16 Or if the phones went out. 17 I think I can relate. How often would Ο. 18 Mr. Lombardo interact with you in a business sense? 19 Α. I didn't keep track specifically. I Sure. mean, he always had feedback, you know, like I 20 21 mentioned. I didn't -- for a long time, I didn't have 22 a product management team, so I depended on those 2.3 account managers to hear what the customers were 24 saying. 25 Q. And then did you also help him with his

Page 129

I.T. issues?

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- A. Yeah. As I mentioned, we are pretty lean on I.T., traditional I.T., so if there was issues, I would help, you know. Like, we also always -- for whatever reasons, we always had printer problems, so, that kind of stuff.
- Q. Did you interact with Mr. Lombardo outside of the office?
- A. Not on a regular basis. You know, we had like a couple company parties, Christmas things. He came to a fund raiser that I was having for my son once.
- Q. Were you involved in the decision to terminate Mr. Lombardo?
- A. No. I mean, leadership, you know, met on it, but, ultimately, that is not part of my responsibility in I.T.
- Q. And tell me, you may have already told me this last week, but can you tell me who constitutes leadership?
- A. Yeah. The leadership team is Chris Chmura, Leslie Peterson, myself, Greg Chmura, Sharon Simmons and Xiaobing Shuai.
- Q. Who made the ultimate decision to terminate
 Mr. Lombardo?

Page 130

- A. I don't know if it was Chris or Leslie.
- Q. What was your understanding of the reason why Mr. Lombardo was terminated?
- A. My understanding is he was threatening to -- threatening something, to give away information, or work with our competitors.
 - Q. Do you know when he was terminated?
 - A. End of October 2019.
- Q. And what, if any, involvement did you have with that decision?
- 11 A. My involvement was through the leadership team.
 - Q. Did you have any communications with the leadership team regarding his termination?
 - A. Yeah, I mean, we -- we -- I am sure we met via phone. I don't know off the top of my head, but I'm certain there were communications there.
 - Q. Do you recall any specific discussions?
- A. No. I mean, there were phone calls, but
 I'd have to -- not off the top of my head.
 - Q. Did you agree with the decision to terminate Mr. Lombardo?
- 23 A. Yes.
- Q. And why?
- A. I mean, at that point, that put at risk

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Page 131 1 everything we have built, so I don't see how -- even 2 though Rick was one of the top performers, we had to 3 look past that and do what was right for the company. Do you have a sense for the performance of 4 5 the sales team now that Mr. Lombardo is not employed at 6 Chmura? 7 Only in the sense that I get a weekly email report with new business -- or like, deals closed. 8 Ιt is hard to compare because of Covid. 10 Is Covid affecting Chmura's JobsEQ side of the business? 11 12 Α. I don't know, and I haven't gotten into the weeds enough to know if it is Covid or the sales team 13 or what. 14 Is performance down since Mr. Lombardo's 15 Q. 16 departure? 17 My sense is, yes, but I don't -- I honestly 18 don't look at the numbers close enough to say, you know, for sure. 19 I am going to excuse 2.0 MS. COOPER: 21 Mr. Lombardo from the room because I am going to show 22 what's been marked as a highly confidential document. 2.3 24 (Short recess taken). 25 (Mr. Lombardo exited the room).

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Page 132 1 2 BY MS. COOPER: 3 I am going to show you what's been marked Ο. as Defendant's Exhibit X. If you could, just take a 4 5 look at this document. 6 7 (Thereupon, Previously Marked Exhibit X, Copy Highly Confidential Copy of 8 Email Dated 10/2/2019 Bates 9 CHMURA0201264-269, was shown for 10 11 purposes of identification.) 12 13 MR. MICHALIK: Christine, can you email that to me also so I can have it? 14 15 MS. COOPER: I will. Give me one moment so I can have control of the screen. 16 17 Do you recall seeing this document? Q. The email? 18 Keep going. Keep going, I'm sorry. 19 through and after you've had a chance to look at it, I 20 will ask you my questions. 21 22 Α. (Reviewing.) Up to this point, (indicating), yes, this 2.3 24 looks like Salesforce data, some things. Should I keep 25 qoinq?

Page 133

Q. Yeah, go ahead and page through it. Just tell me when you are ready and I will ask you some questions on it. Of course, it's upside down, as well (indicating).

Have you seen this before?

- A. So this all looks familiar up to Page 9. It is possible I saw that stuff after Page 9.
- Q. I am going to steal control for a second here.

This is an email sent from Greg Chmura to, it looks like, Chris Chmura, Leslie Peterson, you, Sharon Simmons and Eli Auerbach; is that correct?

- A. Yes, that's what it looks like.
- Q. And it is regarding a proposed reorganization structure, correct?
 - A. That's my understanding.
- Q. Were you involved in the discussions regarding a reorganization of the sales team?
- A. I don't recall. There was a presentation that that is referencing, and I don't remember if I was in that presentation, or if I saw that content when it was emailed out here.
- Q. Do you have any involvement with the decision making of the reorganizations of the sales team?

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- A. Not directly. Leadership -- the leadership team discussed it, then I likely was involved in that. I don't remember.
- Q. Do you have any specific recollection of any conversations about it?
 - A. No.

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- Q. Do you remember any discussions around this time regarding the termination of Mr. Lombardo?
- A. Not specifically. I vaguely recall there was a concern that, you know, not all of the account managers would be happy about this change. I am sure we were thinking of Rick being one of the top performers.
- Q. Do you recall why they wouldn't -- why did account managers, or potential -- do you remember why some of the account managers may not have been happy about this change?
- A. Yeah, I -- again, I'm not in the day-to-day sales, so this is kind of my general sense of it, but any time you are messing with the territories or the structure of the sales department, people get upset.
- Q. Did Mr. Lombardo ever speak to you about the restructure?
 - A. I don't recall.
 - Q. Was the sales team, to your knowledge,

Page 135 1 ultimately restructured? 2 Α. I don't think it was. Do you recall anything else about the sales 3 Ο. team restructuring? 4 5 MR. MICHALIK: Object to the form of the 6 question. 7 No, not specifically. Α. Was Chmura concerned -- Chmura, the 8 Ο. business, or anyone at it, concerned about the costs of 10 the sales team, the compensation costs of the sales 11 team? 12 If that came up in leadership, I don't 13 recall the specifics. So I can answer for myself, no, they -- you know, if they are selling, then they are 14 commission based, that means they are closing deals and 15 16 bringing in revenue. 17 And to your knowledge, was Mr. Lombardo one Q. of the top performing sales reps? 18 Α. 19 Yes. Sorry, let me use the right term, and I 2.0 21 talked over you. 22 Was Mr. Lombardo one of the top performing account managers? 2.3 24 I believe he was, yeah. Α. 25 Q. Was there a vote amongst leadership to

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Page 136 terminate Mr. Lombardo? 1 2 Hmm, I don't remember one way or another. Do you recall any discussion about getting 3 Ο. Mr. Lombardo to resign? 4 5 Α. No. I think Eli maybe was proposing something. And, again, I don't remember if it was 6 7 during this meeting or something that came to leadership, but I don't recall any specifics. 8 MS. COOPER: All right. I am going to put 9 10 this back and go off the record. 11 12 (Short recess taken. 13 Mr. Lombardo rejoined the deposition.) 14 15 MS. COOPER: Okay. I am just going to go 16 through my outline quickly, but I think I am about done 17 here. 18 MR. MICHALIK: Christine, do you want five minutes to do that, so I can step away for a second? 19 20 MS. COOPER: Yeah, that would be great. 21 That would be fine. 22 (Short recess off the record.) 2.3 24 25 MS. COOPER: Mr. Chmura, I want to thank

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Page 137
     you for your time. I don't have any further questions
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     for you.
                  THE WITNESS: Okay.
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                  MR. MICHALIK: I have no questions for
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     Mr. Chmura. We would like to read and sign, and, also,
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     as with the other depositions, a rough.
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          (Whereupon, deposition was concluded at 10:37 a.m.)
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Page 138 Whereupon, Counsel was requested to give instruction 1 regarding the witness's review of the transcript 2 pursuant to the Civil Rules. 3 4 5 SIGNATURE: 6 Transcript review was requested pursuant to the 7 applicable Rules of Civil Procedure. 8 9 TRANSCRIPT DELIVERY: 10 11 Counsel was requested to give instruction regarding delivery date of transcript. 12 Mr. Michalik, Rough and Original 13 14 transcript, yes. Attorney Cooper deferred at the time of the 15 16 deposition. 17 18 19 2.0 21 22 2.3 24 25

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Page 139
1
                          REPORTER'S CERTIFICATE
 2
     The State of Ohio,
 3
                                    SS:
 4
5
     County of Cuyahoga. )
 6
 7
               I, KELLIANN D. LINBERG, RPR, a Notary Public
     within and for the State of Ohio, duly commissioned and
8
     qualified, do hereby certify that the within named
9
     witness, JOHN L. CHMURA, was by me first duly sworn to
10
11
     testify the truth, the whole truth and nothing but the
12
     truth in the cause aforesaid; that the testimony then
13
     given by the above-referenced witness was by me reduced
14
     to stenotypy in the presence of said witness;
15
     afterwards transcribed, and that the foregoing is a
16
     true and correct transcription of the testimony so
17
     given by the above-referenced witness.
               I do further certify that this deposition was
18
     taken at the time and place in the foregoing caption
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     specified and was completed without adjournment.
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Page 140 I do further certify that I am not a relative, counsel or attorney for either party, or otherwise interested in the event of this action. IN WITNESS WHEREOF, I have hereunto set my hand and affixed my seal of office at Cleveland, Ohio, on this 14th day of May, 2020. Kelliano Kelliann D. Linberg, R.P.R., Notary Public within and for the State of Ohio My commission expires May 25, 2024.

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      May 14, 2020
5
      To: Christopher M. Michalik, Esq.
 6
      Case Name: Chmura Economics & Analytics, LLC v. Lombardo, Richard
 7
      Veritext Reference Number: 4103611
8
      Witness: John L. Chmura Deposition Date: 5/5/2020
9
10
      Dear Sir/Madam:
11
      Enclosed please find a deposition transcript. Please have the witness
12
      review the transcript and note any changes or corrections on the
13
      included errata sheet, indicating the page, line number, change, and
14
      the reason for the change. Have the witness' signature notarized and
15
      forward the completed page(s) back to us at the Production address
      shown
16
      above, or email to production-midwest@veritext.com.
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18
      If the errata is not returned within thirty days of your receipt of
19
      this letter, the reading and signing will be deemed waived.
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      Sincerely,
      Production Department
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      NO NOTARY REQUIRED IN CA
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	Page 142
1	DEPOSITION REVIEW
	CERTIFICATION OF WITNESS
2	
	ASSIGNMENT REFERENCE NO: 4103611
3	CASE NAME: Chmura Economics & Analytics, LLC v. Lombardo,
	Richard
	DATE OF DEPOSITION: 5/5/2020
4	WITNESS' NAME: John L. Chmura
5	In accordance with the Rules of Civil
_	Procedure, I have read the entire transcript of
6	my testimony or it has been read to me.
7	I have made no changes to the testimony
8	as transcribed by the court reporter.
O	
9	Date John L. Chmura
10	Sworn to and subscribed before me, a
	Notary Public in and for the State and County,
11	the referenced witness did personally appear
	and acknowledge that:
12	
	They have read the transcript;
13	They signed the foregoing Sworn
	Statement; and
14	Their execution of this Statement is of
	their free act and deed.
15	
	I have affixed my name and official seal
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17	this day of, 20
1 /	
18	Notary Public
19	necal, rabite
	Commission Expiration Date
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Page 143
                        DEPOSITION REVIEW
                     CERTIFICATION OF WITNESS
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               ASSIGNMENT REFERENCE NO: 4103611
3
               CASE NAME: Chmura Economics & Analytics, LLC v. Lombardo,
      Richard
               DATE OF DEPOSITION: 5/5/2020
               WITNESS' NAME: John L. Chmura
4
               In accordance with the Rules of Civil
5
         Procedure, I have read the entire transcript of
         my testimony or it has been read to me.
               I have listed my changes on the attached
7
         Errata Sheet, listing page and line numbers as
         well as the reason(s) for the change(s).
8
               I request that these changes be entered
9
         as part of the record of my testimony.
10
               I have executed the Errata Sheet, as well
         as this Certificate, and request and authorize
11
         that both be appended to the transcript of my
         testimony and be incorporated therein.
12
13
         Date
                                John L. Chmura
14
               Sworn to and subscribed before me, a
15
         Notary Public in and for the State and County,
         the referenced witness did personally appear
         and acknowledge that:
16
               They have read the transcript;
17
               They have listed all of their corrections
18
                     in the appended Errata Sheet;
               They signed the foregoing Sworn
                     Statement; and
19
               Their execution of this Statement is of
20
                     their free act and deed.
               I have affixed my name and official seal
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         this _____, 20_____,
22
23
                     Notary Public
24
25
                     Commission Expiration Date
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			Page 14
		ERRATA SHEET	
7	VERITEXT	LEGAL SOLUTION	ONS MIDWEST
	ASSI	GNMENT NO: 410	03611
PAGE/LINE	(S) /	CHANGE	/REASON
Date		John L.	Chmura
SUBSCRIBE	D AND SW	ORN TO BEFORE	ME THIS
DAY OF			_, 20
	Notar	ry Public	

[& - asking] Page 1

&	126:23	121:24 122:5,8	advocated 98:9
& 88:5 92:25	3681 88:20	123:1,8 125:24,25	advocating 104:23
141:6 142:3 143:3	3:19 88:6	accessed 117:12	affect 94:11
0	4	account 100:17	affixed 140:6
	4103611 141:7	102:8 104:10	142:15 143:21
00813 88:6	142:2 143:2 144:2	120:1,17 127:5,9	aforesaid 139:12
1	44114 89:5 141:2	127:13,21,25	agree 130:21
10/2/2019 91:6	5	128:5,9,9,12,23	agreed 92:2
132:9		134:10,15,16	ahead 133:1
10:37 137:8	5 88:16	135:23	allow 100:1 117:7
10o'clock 111:12	5/5/2020 141:8	accounts 119:22	allowed 114:2
1100 141:1	142:3 143:3	123:12	amount 126:3
1111 89:4	5:00 109:13	accurate 111:1	analytics 88:5
12:00 110:12,15	5:30 109:13	accurately 110:22	92:25 141:6 142:3
132 91:5	6	acknowledge	143:3
139 90:11	6 93:11	142:11 143:16	annual 121:25
14 141:4	6:00 108:11,15	act 142:14 143:20	answer 93:25
14th 140:7	6:30 108:11,15	action 119:16	94:20,22 99:17
1820 141:2	7	140:3	100:19 101:4
1:00 110:12,13,15		actions 119:20	124:19 126:24
2	7:00 108:12,13,15	actual 113:4,4	135:13
2 92:6	8	add 104:16	anybody 112:2
20 142:16 143:22	800 89:10	added 107:3	124:9
144:22	804-775-1000	adding 104:18,19	app 111:25 113:7
2018 108:16	89:12	additional 102:6	118:12
2019 114:17 130:8	89 90:3	105:7,10 119:9	appear 142:11
2020 88:16 140:7	9	121:18	143:15
141:4	9 133:6,7	address 111:10	appearances 89:1
2024 140:17	91 90:4	141:15	90:3
216-523-1313	92 90:8	adjournment	appended 143:11
141:3	9:00 88:16	139:20	143:18
216-539-9370 89:6	a	admin 116:1	applicable 138:8
2225 140:12		administrator	application 126:20
23219-3916 89:11	a.m. 88:16 137:8	116:9	apps 116:6 118:4
25 140:17	able 97:19 120:14	adt 125:13	118:17,20 120:2 area 108:4
2500 89:4	120:18,18	advice 123:18	
3	absolutely 125:5	124:17	arrive 108:9,19
_	access 114:5,10,18	advocate 97:3,6,10 97:14 98:1 103:23	asked 102:12 119:9 124:23
30 93:11	115:1,2,22 116:1,8		
365 118:8,16 120:1	116:11 117:7	104:7	asking 92:13
123:5,9,22 125:9	118:1,8 120:13,14		93:15 101:19
	1	I .	İ

[assigned - christine]

Page 2

assigned 115:14	135:15	c	chairs 108:3
115:15	basement 107:17		chance 132:20
assignment 142:2	108:5	ca 141:25	change 108:14
143:2 144:2	basically 123:8	calculation 110:20	116:24,25 117:1,3
assist 113:21	basis 129:9	call 100:17 101:14	134:11,17 141:13
attached 143:7	bates 91:6 132:9	104:12 105:11	141:14 143:8
attention 100:4	bathroom 108:7	111:25 113:7,11	144:3
101:13 109:3	beginning 111:8	113:12 118:13	changed 108:10
114:16	behalf 89:2,8	called 95:10 97:6,7	122:4
attorney 124:21	104:23	101:15,23	changes 95:15
124:25 126:25	believe 93:2 98:17	calls 124:15 128:2	96:20 141:12
138:15 140:2	110:21,24 111:1	130:19	142:7 143:7,9
attorneys 123:11	114:20 120:9	canal 89:10	channels 95:20
auerbach 133:12	135:24	canceled 122:6	chart 93:14,16
authentication	better 92:21,22	caption 139:19	chat 100:16
116:20 117:25	beyond 104:7	capture 99:5,7	checklist 119:21
118:2,17 119:9	115:24	102:10	chmura 88:5,13
authority 103:15	bit 92:18 96:12	career 97:4,9,21	88:20 90:7 92:1,6
authorize 143:11	100:12	98:1 101:11	92:8,24,24 93:17
automatically	black 125:5	103:23,24	93:21 94:17,25
116:16	board 100:1	case 88:6 99:18	95:9 99:7 106:17
availability 103:2	braemar 88:20	115:11 123:4	107:5 113:24
available 98:16	bring 96:24,24	141:6 142:3 143:3	117:14,15,18
110:25	99:2,3 100:6	cases 100:19 102:7	119:2,13,17
ave 141:1	105:2 117:15	catch 111:9	120:22 121:6
avenue 89:4	bringing 135:16	cause 139:12	122:13 123:15,17
aware 115:10	broader 94:11	ccooper 89:5	124:16,18 125:16
127:12	broadview 88:21	cell 117:16,21	125:25 126:16
b	broken 128:14	121:4	129:21,22 131:6
	brought 100:3	center 126:12,14 centers 111:7	133:10,11 135:8,8
b 93:11 b.y.o.d 117:15	101:12,13 117:4	centers 111:7	136:25 137:5
•	build 97:12 121:13		139:10 141:6,8
back 96:11 98:16 98:24 106:6,25	122:25	certain 114:13,14 118:7 123:12,25	142:3,4,9 143:3,4
	building 106:6,25	124:3 130:17	143:13 144:20
117:4,23 126:19 136:10 141:15	107:6,15 120:6	certainly 99:9	chmura's 131:10
background 92:14	121:20 127:11	certificate 90:11	chmura0201264
based 96:9 100:1	built 117:8 131:1	139:1 143:11	91:7 132:10
105:16,19 110:24	business 128:18	certification 142:1	chris 93:17 129:21
111:2,3 113:17	131:8,11 135:9	143:1	130:1 133:11
118:8 122:11	buy 98:19	certify 139:9,18	christine 89:3
124:11 126:4,20		140:1	92:16 93:10
124.11 120.4,20		170.1	

[christine - database]

Page 3

Communication 123:14 196:18 Communication 123:16 126:25 Commissioned 123:16 126:25 Commissioned 123:16 126:25 Commissioned 123:16 126:25 Commissioned 123:16 126:25 Commission Commission Commission Commission Commission Commission Commissio	122 12 127 10		120.10	140.2
christopher 89:9 124:17,25 125:3 content 133:21 countent 133:23 countent 133:23 countent 133:23 countent 133:21 countent 133:21 countent 133:21 countent 133:22 countent 133:21 countent 133:21 countent 133:22 countent 133:22 countent 133:22 countent 132:23	132:13 136:18	communications	constitutes 129:19	140:2
141:5		į		_
civil 138:3,8 142:5 143:5 companies 113:21 company 93:4,22 clear 93:9 132:16 133:8 controlled 116:22 conversation course 133:3 court 88:190:14 142:7 clearly 92:17 cleveland 89:5 105:16,20 107:6 140:6 141:2 client 99:15 124:21,25 client 99:15 105:1 clients 99:15 105:1 101:16 competitor 100:7 clients 99:15 105:1 101:16 competitors 135:10 competitors 139:20 141:15 closed 131:8 closed 131:8 closed 131:8 closed 131:8 closed 131:8 closed 131:8 closed 131:15 cloud 113:17 121:15 126:4,20 cmichalik 89:11 concerned 121:3 119:11 collected 126:22 cmichalik 89:11 concerned 121:3 19:11 collected 126:22 cmichalik 89:11 concerned 121:3 19:11 collected 126:22 concern 134:10 concerned 121:3 135:15 40:17 142:19 143:25 144:25 commission 139:8 communication 123:16 126:25 132:2132:8 consistent 111:4 132:16 133:8 controlled 116:22 conversed 131:32 conversed 92:15 covered 92:15 covered 92:15 covered 92:15 covered 92:15 103:10 covered 92:11 100:24,25 102:22 custodly 90:14 custodians 123:25 custodly 90:14 custodly 90:14 custodly 90:15 point 122:25 point 122 point 122 point 122 point 122 point 123:15;16 point 123:15;16 point 123:15;16 point 123:15;16 point 123:15;16 point 123:15;16 point 123:15 point 123:15;16 point	_	į		
143:5 clear 93:9 93:4,22 94:12 113:9 121:1 102:9 112:13 102:9 112:13 105:16,20 107:6 140:6 141:2 client 99:15 124:21,25 clients 99:15 105:1 101:16 competitors 101:16 competitors 109:2 131:18 closed 131:8 closed 131:8 closed 131:8 closed 131:17 121:15 126:4,20 cmichalik 89:11 collected 126:22 comicheded 126:22 come 95:19,20,21 97:29 96:12 101:18 108:23 118:13 comiging 98:21 commission 133:18 communication 123:16 126:25 communication 123:16 126:25 communication 123:16 126:25 comsistent 111:4 consistent 111:4 consistent 111:4 consistent 111:4 conversation 123:18 120:00 124:23 covered 92:15 covered 92:15 covered 92:15 covered 92:15 covered 92:15 covered 97:5 created 97:5 cr	_	-		_
clear 93:9 94:12 113:9 121:1 conversation 142:7 cleveland 89:5 131:3 124:18 129:10 102:9 112:13 covered 92:15 105:16,20 107:6 compare 131:9 compensation 134:5 covid 131:9,10,13 client 99:15 124:21,25 competitor 100:7 29:7,20 93:12 created 97:5 clients 99:15 105:1 competitors 109:14 112:21 covered 92:15 client 99:15 competitor 100:7 101:16 cooper 89:3 90:8 92:7,20 93:12 created 97:5 critical 103:10 currently 99:25 close 99:15 105:1 competitors 104:15 130:6 135:0 cooper 89:3 90:8 92:7,20 93:12 critical 103:10 currently 99:25 custodians 123:25 custodians 123:25 <t< td=""><td></td><td>_</td><td></td><td></td></t<>		_		
clearly 92:17 cleveland 89:5 131:3 102:9 112:13 cowered 92:15 covid 131:9,10,13 cowerations covid 131:9,10,13 covid 134:5 cooper 89:3 90:8 cooper 89:3 90:8 corpletor cooper 13:10 109:14 112:21 109:14 112:21 109:14 112:21 109:14 112:21 109:14 112:21 109:14 112:21 109:14 112:21 109:14 112:21 109:14 112:21 109:14 112:21 109:14 112:21 113:14 custodians 123:22 113:14 custodians 123:22 100:11 102:29 131:18 100:24,121 102:29 13				
cleveland 89:5 131:3 compare 131:9 conversations conversity conversations conversity conversations conversity conversity conversations conversity conversations conversations conversations				
105:16,20 107:6	•			
140:6 141:2 client 99:15 135:10 cooper 89:3 90:8 created 97:5 critical 103:10 currently 99:25 clients 99:15 105:1 clippy 97:7 99:22 operations				
client 99:15 135:10 cooper 89:3 90:8 created 97:5 clients 99:15 105:1 101:16 competitor 100:7 109:14 112:21 critical 103:10 clippy 97:7 99:22 competitors 124:20 125:7 131:20 132:2,15 133:10 currently 99:25 elose 98:22 103:10 completed 92:11 139:20 141:15 136:9,15,20,25 custodians 123:25 closed 131:8 compute 98:13 compute 98:13 copy 91:6 132:8,8 custodians 123:25 custody 90:14 custodians 123:25 custody 90:14 custody	-	_	conversations	create 100:1
124:21,25	140:6 141:2	compensation	134:5	116:16
clients 99:15 105:1 101:16 109:14 112:21 currently 99:25 clippy 97:7 99:22 99:23,24 101:12 competitors 124:20 125:7 113:14 custodians 123:25 close 98:22 103:10 109:2 131:18 completed 92:11 136:9,15,20,25 custodians 123:25 custodians 123:25 custodians 123:25 custody 90:14 custodians 123:25 custody 90:14 custodians 123:25	client 99:15	135:10	cooper 89:3 90:8	created 97:5
clippy 97:7 99:22 competitors 124:20 125:7 113:14 close 98:22 103:10 109:2 131:18 completed 92:11 136:9,15,20,25 custodians 123:25	124:21,25	competitor 100:7	92:7,20 93:12	critical 103:10
109:23,24 101:12	clients 99:15 105:1	101:16	109:14 112:21	currently 99:25
close 98:22 103:10 completed 92:11 136:9,15,20,25 custody 90:14 closed 131:8 compute 98:13 copy 91:6 132:8,8 customer 100:1 closer 92:21 compute 98:13 copy 91:6 132:8,8 customer 100:1 closer 92:21 compute 113:23 94:5,5,7 102:8,9 104:12,14 cloud 113:17 118:2,3,5 correct 92:25 93:1 123:1 128:23 cmichalik 89:11 concerned 121:3 97:15,16 98:10,11 123:1 128:23 collected 126:22 concerned 121:3 100:24,25 102:22 102:23 103:12 04 d <td>clippy 97:7 99:22</td> <td>competitors</td> <td>124:20 125:7</td> <td>113:14</td>	clippy 97:7 99:22	competitors	124:20 125:7	113:14
109:2 131:18	99:23,24 101:12	104:15 130:6	131:20 132:2,15	custodians 123:25
closed 131:8 compute 98:13 copy 91:6 132:8,8 121:22 customers 99:12 closing 135:15 116:24 117:2,3 94:5,5,7 102:8,9 104:12,14 123:1 128:23 cloud 113:17 118:2,3,5 correct 92:25 93:1 123:1 128:23 customers 99:12 cmichalik 89:11 concern 134:10 97:15,16 98:10,11 cuyahoga 139:5 cuyahoga 139:5 cusyahoga 139:5 cv 88:6 collected 126:22 concourse 97:4,9 99:18 100:10,11 d d d d d d d d 88:24 139:7 140:13 d 212:22 0	close 98:22 103:10	completed 92:11	136:9,15,20,25	custody 90:14
closer 92:21 computer 113:23 corporate 92:11 customers 99:12 cloud 113:17 118:2,3,5 correct 92:25 93:1 102:8,9 104:12,14 121:15 126:4,20 conceptual 99:25 correct 92:25 93:1 cuyahoga 139:5 code 111:15 concerned 121:3 100:24,25 102:22 cuyahoga 139:5 collected 126:22 concluded 137:8 100:24,25 102:22 d come 95:19,20,21 97:21 98:2 101:11 102:23 103:12 d come 95:19,20,21 97:21 98:2 101:11 105:17,18,21 d d 118:13 conference 108:2 105:17,18,21 d d d 18:13 conference 108:2 115:4 123:13,14 123:23 d	109:2 131:18	139:20 141:15	138:15	customer 100:1
closer 92:21 computer 113:23 corporate 92:11 customers 99:12 cloud 113:17 118:2,3,5 correct 92:25 93:1 102:8,9 104:12,14 121:15 126:4,20 conceptual 99:25 correct 92:25 93:1 cuyahoga 139:5 code 111:15 concerned 121:3 100:24,25 102:22 cuyahoga 139:5 collected 126:22 concluded 137:8 100:24,25 102:22 d come 95:19,20,21 97:21 98:2 101:11 102:23 103:12 d come 95:19,20,21 97:21 98:2 101:11 105:17,18,21 d d 118:13 conference 108:2 105:17,18,21 d d d 18:13 conference 108:2 115:4 123:13,14 123:23 d	closed 131:8	compute 98:13	copy 91:6 132:8,8	121:22
cloud 113:17 118:2,3,5 correct 92:25 93:1 123:1 128:23 cuyahoga 139:5 100:24,25 102:22 102:23 103:12 100:24,25 102:22 102:23 103:12 102:23 103:12 102:23 103:12 107:18,19 114:19 100:2,14,18 100:2,14,18 100:2,14,18 100:2,14,18 <td>closer 92:21</td> <td>computer 113:23</td> <td></td> <td>customers 99:12</td>	closer 92:21	computer 113:23		customers 99:12
121:15 126:4,20 cmichalik 89:11 code conceptual 99:25 concern 93:12 95:11,12 print (134:10) cuyahoga print (139:5) cv 88:6 collected 111:15 collected 126:22 come 95:19,20,21 print (138:13) 135:8,9 concluded print (138:13) 137:8 conceptual print (138:13) 99:18 100:10,11 print (108:23) d 118:13 coming 98:21 commission 135:15 140:17 print (142:19 143:25 print (142:19 143:15 print (142:19 143:15 print (142:19 143:17 print (142:19 143:14 print (14	closing 135:15	116:24 117:2,3	94:5,5,7	102:8,9 104:12,14
121:15 126:4,20 cmichalik 89:11 code 111:15 concern 134:10 concerned 121:3 93:12 95:11,12 print (1):15 print (1):16 p	cloud 113:17	118:2,3,5	correct 92:25 93:1	123:1 128:23
cmichalik 89:11 concern 134:10 97:15,16 98:10,11 cv 88:6 code 111:15 concerned 121:3 99:18 100:10,11 d 119:11 135:8,9 concluded 137:8 100:24,25 102:22 d d 88:24 139:7 140:13 come 95:19,20,21 97:21 98:2 101:11 105:17,18,21 104:18,24 105:3 daily 111:5,11 data 97:5 98:13,19 101:18 108:23 103:23,24 105:17,18,21 105:17,18,21 100:2,14,18 120:15:15:12:19,13 121:15:12:19,13 121:	121:15 126:4,20	i i	93:12 95:11,12	cuyahoga 139:5
code 111:15 concerned 121:3 99:18 100:10,11 d 119:11 135:8,9 100:24,25 102:22 d d 88:24 139:7 come 95:19,20,21 97:21 98:2 101:11 104:18,24 105:3 daily 111:5,11 95:22 96:12 97:21 98:2 101:11 105:17,18,21 data 97:5 98:13,19 101:18 108:23 103:23,24 107:18,19 114:19 100:2,14,18 coming 98:21 conference 108:2 122:13,14 123:23 commission 135:15 140:17 142:19 143:25 123:14:22 132:8 123:24 127:4 128:3,6 133:12,15 121:15 122:19,25 144:25 131:22 132:8 connect 102:8 corrections 141:12 139:8 connected 116:18 costs 135:9,10 122:25 123:1 communication 123:16 126:25 123:18 124:16 123:18 124:16 122:15,18 126:21		_	97:15,16 98:10,11	
119:11 135:8,9 100:24,25 102:22 collected 126:22 concluded 137:8 102:23 103:12 come 95:19,20,21 95:22 96:12 97:4,9 104:18,24 105:3 101:18 108:23 103:23,24 105:17,18,21 100:24,111:4 101:18 108:23 103:23,24 105:17,18,21 100:24,11:19 101:18 108:23 100:24,25 102:22 140:13 coming 98:21 100:21,18,19 114:19 100:2,14,18 commission 135:15 140:17 15:4 123:24 127:4 128:3,6 133:12,15 142:19 143:25 131:22 132:8 131:22 132:8 139:16 122:25 123:1 commissioned 139:8 connected 116:18 consider 126:18 costs 135:9,10 132:24 communication 123:16 126:25 11:4 123:18 124:16 123:15,16	code 111:15	concerned 121:3	99:18 100:10,11	d
collected 126:22 concluded 137:8 102:23 103:12 140:13 come 95:19,20,21 95:22 96:12 101:18 108:23 103:23,24 105:17,18,21 daily 111:5,11 data 97:5 98:13,19 101:18 108:23 103:23,24 107:18,19 114:19 100:2,14,18 110:24 111:2,13 112:4,5 121:9,13 121:15 122:19,25 122:25 123:1 122:25 123:1 122:25 123:1 122:25 123:1 122:25 123:1 126:12,13,17 132:24 132:24 101:24 102:2,11 101:24 102:2,11 101:24 102:2,11 101:24 102:2,11 122:15,18 126:21	119:11	135:8,9	1	
come 95:19,20,21 concourse 97:4,9 104:18,24 105:3 daily 111:5,11 95:22 96:12 101:18 108:23 103:23,24 107:18,19 114:19 100:2,14,18 118:13 conference 108:2 119:13 121:7,8 104:11 108:1 commission 115:4 122:13,14 123:23 104:11 108:1 comferences 128:1 123:24 127:4 128:3,6 133:12,15 142:19 143:25 131:22 132:8 confidential 91:6 139:8 131:22 132:8 connected 116:18 communication consider 126:18 123:16 126:25 consistent 111:4	collected 126:22	· ·		
95:22 96:12 97:21 98:2 101:11 105:17,18,21 data 97:5 98:13,19 101:18 108:23 103:23,24 107:18,19 114:19 100:2,14,18 118:13 conference 108:2 115:4 122:13,14 123:23 104:11 108:1 commission confidence 124:22 123:24 127:4 128:3,6 133:12,15 122:15,18 126:12,13,17 142:19 143:25 confidential 91:6 131:22 132:8 corrections 141:12 122:25 123:1 commissioned 139:8 connect 102:8 connected 116:18 costs 135:9,10 counsel 123:15,16 123:16 126:25 consistent 111:4 123:18 124:16 122:15,18 126:21	come 95:19,20,21	concourse 97:4,9	104:18,24 105:3	
101:18 108:23 103:23,24 107:18,19 114:19 100:2,14,18 118:13 115:4 119:13 121:7,8 104:11 108:1 135:15 140:17 142:19 143:25 123:24 127:4 128:3,6 133:12,15 123:24 127:4 142:19 143:25 131:22 132:8 131:22 132:8 143:17 122:25 123:1 123:16 126:25 16:18 16:18 123:18 124:16 107:18,19 114:19 100:2,14,18 100:2,14,18 104:11 108:1 110:24 111:2,13 110:24 111:2,13 123:23:18 124:16 123:18 124:16 123:18 124:16 100:2,14,18 100:2,14,18 104:11 108:1 110:24 111:2,13 123:14:15 122:19,13 123:15 122:19,25 123:15 122:19,25 123:25 123:1 123:16 126:25 123:18 124:16 123:15:15				_
118:13 comference 108:2 119:13 121:7,8 100:2,14,18 coming 98:21 115:4 122:13,14 123:23 104:11 108:1 commission 135:15 140:17 123:24 127:4 128:3,6 133:12,15 123:24 127:4 142:19 143:25 131:22 132:8 139:16 122:25 123:1 commissioned 139:8 connect 102:8 connected 116:18 costs 135:9,10 123:15,16 123:16 126:25 consistent 111:4 123:18 124:16 123:18 124:16 100:2,14,18 100:2,14,18 104:11 108:1 110:24 111:2,13 110:24 111:2,13 123:25 123:1 123:18 124:16 123:18 124:16	101:18 108:23	103:23,24		
coming 98:21 115:4 122:13,14 123:23 104:11 108:1 commission 135:15 140:17 confidence 124:22 123:24 127:4 123:24 127:4 122:13,14 123:23 142:19 143:25 confidence 124:22 139:16 122:13,14 123:23 110:24 111:2,13 135:15 140:17 confidence 124:22 128:3,6 133:12,15 121:15 122:19,25 139:16 corrections 141:12 122:25 123:1 143:17 costs 135:9,10 counsel 123:15,16 123:16 126:25 consistent 111:4 123:18 124:16 10:24 111:2,13	118:13	1		
commission conferences 128:1 123:24 127:4 110:24 111:2,13 135:15 140:17 confidence 124:22 128:3,6 133:12,15 121:15 122:19,13 142:19 143:25 131:22 132:8 corrections 141:12 commissioned 139:8 connected 116:18 communication consider 126:18 123:16 126:25 consistent 111:4	coming 98:21	115:4		
135:15 140:17 confidence 124:22 128:3,6 133:12,15 121:15 122:19,13 142:19 143:25 131:22 132:8 corrections 141:12 122:25 123:1 139:8 connected 116:18 consider 126:18 counsel 123:15,16 123:15,16 123:16 126:25 consistent 111:4 123:18 124:16 122:15,18 126:21		conferences 128:1	,	· · · · · · · · · · · · · · · · · · ·
142:19 143:25 confidential 91:6 139:16 122:25 123:1 144:25 commissioned 131:22 132:8 corrections 141:12 126:12,13,17 139:8 connected 116:18 costs 135:9,10 database 101:15 communication consistent 111:4 123:18 124:16 123:15,18 126:21				, , ,
144:25 131:22 132:8 corrections 141:12 commissioned 139:8 143:17 communication 123:16 126:25 communication 123:16 126:25 communication 123:18 124:16 communication 123:18 124:16 consistent 111:4 corrections 141:12 143:17 132:24 counsel 123:15,16 123:18 124:16 123:18 124:16				
commissioned connect 102:8 143:17 132:24 communication consider 126:18 counsel 123:15,16 123:16 126:25 consistent 111:4 123:18 124:16 123:18 124:16				
139:8 communication 123:16 126:25 consistent 111:4 consider 126:18 consistent 111:4 consist				
communication consider 126:18 counsel 123:15,16 database 101:15 123:16 126:25 consistent 111:4 123:18 124:16 101:24 102:2,11 122:15,18 126:21				
123:16 126:25 consistent 111:4 123:18 124:16 101:24 102:2,11 122:15.18 126:21			· · · · · · · · · · · · · · · · · · ·	
				122:15,18 126:21

[date - entitled] Page 4

date 138:12 141:8	120:24 121:2	directly 95:24	echo 93:5
142:3,9,19 143:3	134:21 141:22	101:8 105:13	economics 88:5
143:13,25 144:20	departure 131:16	123:2 134:1	92:25 141:6 142:3
144:25	depended 128:22	disable 119:22	143:3
dated 91:6 132:9	depends 128:13	120:5	education 97:20
day 94:21,21	deployments	disabled 120:17	effort 96:8 102:22
97:17,17 106:10	111:16	disagree 124:24	either 94:13,17
109:19,23 111:6,9	deposition 88:12	125:7	96:24 117:21,25
111:13 113:8,8	92:3,10 136:13	discussed 102:18	124:16 140:2
128:13 134:18,18	137:8 138:16	134:2	eli 124:7 133:12
140:7 142:16	139:18 141:8,11	discussing 98:17	136:5
143:22 144:22	142:1,3 143:1,3	discussion 99:10	else's 119:8
days 141:18	depositions 137:6	136:3	email 91:6 100:17
deadlocks 113:12	describe 94:7	discussions 130:18	118:9 119:11
deal 103:10	105:25 106:24	133:17 134:7	120:15,17 123:6
deals 131:8 135:15	description 91:3	distancing 92:5	123:12 131:7
dear 141:10	designee 93:11	distinction 128:8	132:9,13,18
decide 94:4,5	desk 106:14,16	district 88:1,2	133:10 141:17
104:4	108:22 109:5	division 88:3	emailed 133:22
decision 93:22	127:25	divulge 123:16,19	emails 111:9
94:8 103:4,14	desks 128:3	document 127:3	employed 131:5
104:13,13 129:13	desktop 117:8	131:22 132:5,17	employee 95:21
129:24 130:10,21	determine 103:15	documents 123:4	115:1,2
133:24	develop 97:21	125:17,20 127:1	employees 96:18
decisions 94:2,6	99:20	doing 108:18	96:18 113:9
94:11,14,18,24	developer 112:3,3	111:16 127:22	115:24 125:25
95:2,6	112:6	domestic 98:14	employer 101:14
deed 142:14	developers 107:24	door 107:2	101:22,22,24
143:20	108:1 111:14	dr 93:21 94:17,25	102:2,11
deemed 141:19	112:2	drive 88:20	employment
defendant's 91:5	developing 101:22	drives 121:10	119:12
132:4	102:2	duly 139:8,10	enclosed 141:11
defendants 88:8	development	duties 111:5	encrypted 121:4
89:8	97:24 111:12	127:13	encryption 120:20
deferred 138:15	112:1 113:6	e	120:22
definitely 109:25	120:25 121:13	e 89:4	ends 122:6
delivery 138:10,12	device 116:1,21	earlier 93:2	entered 143:9
dell 114:20	117:15,18	early 108:11,17	entire 124:8 142:5
demos 127:24	devices 117:22	east 89:10	143:5
department 93:19	directed 105:14	eastern 88:2	entitled 125:1
111:18,19,20			

[errata - handed] Page 5

errata 141:13,18	factor 117:25	foregoing 139:15	given 103:1 106:9
143:7,10,18 144:1	118:2,8,17	139:19 142:13	122:9 139:13,17
especially 103:8	factored 103:11	143:18	glass 106:11 107:1
esq 89:3,9 141:5	factors 102:23,24	forgive 98:6	107:1
essentially 112:6	fair 99:1 102:14	107:22	go 99:11 112:11
estimate 110:24	102:15 114:16	form 93:24 94:19	128:1 133:1
111:1	128:15	99:16 101:3 102:3	136:10,15
event 140:3	fall 114:17	103:7 135:5	going 92:13
everybody 92:17	familiar 133:6	forms 127:19	105:12 115:17
examination 90:7	far 95:7 104:22	forward 103:20	123:13,14 124:14
92:6	121:2	141:15	131:20,21 132:3
example 100:14	feature 95:14 97:7	four 107:2 122:3,4	132:19,19,25
125:18	99:24 101:17,18	free 142:14 143:20	133:8 136:9,15
excuse 131:20	features 96:21	frequently 94:16	good 92:8,9
executed 143:10	102:5	106:8	104:14
execution 142:14	feedback 102:14	front 106:6 112:3	gotomeeting 118:22 119:1 120:3,4 127:24 gotten 125:1 131:12 governance 108:1 government's
143:19	128:20	function 111:23	
exhibit 90:14 91:5	files 120:14,20	functions 111:24	
132:4,7	121:11	fund 129:11	
exhibits 90:4 91:1	filtered 101:1,2	further 100:12	
existing 97:11	financial 94:9	117:2 137:1	
exists 111:24	find 100:14 141:11	139:18 140:1	
exited 131:25 expiration 142:19 143:25 144:25 expires 140:17 explain 95:13 96:14 99:22	fine 115:20 136:21 firing 94:10 95:6,7 firm 101:15,22 first 107:12,17,23 107:24 108:2 139:10	gateway 89:10 gather 104:11 gathering 105:1 gdp 97:6 98:7,8,10 98:12,13,14,21,25	92:4 granted 114:10 great 136:20 greg 93:19 99:6 101:7 119:2,6 120:3,4 129:22
100:12	fitzgerald 89:3	99:13,20 100:18	133:10
export 123:9	five 136:18	101:11 103:22	gross 98:14
124:1,3	floor 107:1,9,12	general 99:5 113:8	ground 92:14
exported 123:22	107:12,12,13,13	127:14,16 134:19	group 94:22,23
124:7,10	107:17,18,20,23	generally 115:3,24	guess 104:20
exports 123:6	107:24 108:2	115:25 118:25	guy 113:11
f facilitate 102:9 facilitating 105:11 112:13 fact 93:10	floors 107:5,7,11 fob 118:14 120:5 121:19 123:7 125:12 follow 119:21 follows 92:5	121:25 127:5,7 getting 93:5 105:12 108:12,14 108:15,16 136:3 give 103:1 112:5 118:24 130:5 132:15 138:1,11	habits 106:1 110:5 hall 99:6 hand 101:21 102:1 140:6 handed 119:5

[handle - know] Page 6

	T		
handle 113:4,10	100:3	instances 101:7	john 88:13,20 90:7
handled 118:22	ideas 96:20 97:2	103:18	92:1,6 139:10
handles 113:8	identification	instruct 123:15	141:8 142:4,9
happy 134:11,16	132:11	124:18	143:4,13 144:20
hard 93:6 131:9	identifying 104:14	instruction 138:1	joining 109:16
head 130:16,20	ii 88:13	138:11	k
heads 93:19	impact 96:8	interact 105:22	keep 95:1 110:3
hear 92:17 95:23	implementation	109:18 128:11,18	128:19 132:19,19
100:24 101:9	113:5	129:7	132:24
128:23	implemented	interaction 127:8	kelliann 88:24
hearing 92:19	118:6	interested 140:3	139:7 140:13
99:12	impression 109:1	internal 96:14,15	kept 115:3
heights 88:21	109:4,10	96:25	key 118:14 120:5
help 99:20 103:9	included 141:13	internally 95:20	121:19 123:7
104:12 105:10	includes 122:3	involved 94:21	124:12,13 125:12
118:25 119:8	incorporated	97:16 103:4,5	kind 94:11 99:25
128:25 129:4	143:12	123:3 127:14,18	104:11,12 114:14
helped 116:8,9	independently	129:13 133:17	115:9 117:9,25
119:4	104:4	134:2	119:21 121:2
helping 113:13	index 90:1,4 91:1	involvement 130:9	122:1 129:6
hereunto 140:5	indicating 132:23	130:11 133:23	134:19
hierarchy 93:8	133:4 141:13	involves 126:25	kitchen 108:1
highly 91:5 131:22	individual 92:12	issue 115:11	knee 108:18
132:8	98:14 111:14	issued 113:23	know 93:19 94:5,9
hiring 94:10 95:4	information	119:16	95:23 97:18,25
95:5	100:21 105:1,13	issues 111:11	98:20 100:18,19
hmm 136:2	123:22 124:1,4	129:1,3	101:5,7,18 103:9
home 88:20	126:1,3,6,22 130:5	item 95:18 96:7	103:25 104:11
108:13	initiate 100:15	103:19 105:9	105:8,12 106:15
honestly 131:17	injury 108:18	items 96:5,12	108:22 110:2
hour 109:2,6,9	input 96:9 103:8	100:9 101:10	111:14 113:11
111:12	103:11 104:1	102:17 103:6,15	114:25 115:7,8
hours 110:22	122:25	i	114.23 113.7,8
i	inquiry 123:14	job 111:5,23,24	118:23 121:1,2,11
i.t. 111:19,20	insofar 127:10	127:12,17	121:19 122:4
113:11,20 115:8	install 116:2,3	jobseq 98:19	123:7 124:2
116:9 120:24	117:9	100:2 101:20	125:7 124.2
121:2,2 129:1,3,3	installation 116:6	120:3,4 121:14,16	127:18,24 128:8
121.2,2 129.1,3,3	installed 117:6	120.3,4 121.14,10	128:20 129:4,9,15
idea 96:24,25 97:2	instance 99:13	121.22,23 122.13	130:1,7,16 131:12
97:10 98:24 99:3		131:10	131:13,19 134:10
71.10 70.2 1 77.3		rol Solutions	131.13,17 137.10

[know - mean] Page 7

135:14	legal 141:1 144:1	98:9,24,25 99:1,2	majority 121:17
knowledge 94:17	leslie 89:17 93:17	99:3,13,20 101:12	makers 93:22
96:23 117:11	129:22 130:1	101:21 102:1,13	making 103:15
134:25 135:17	133:11	102:16 103:4,5,14	128:2 133:24
koehler 89:3	letter 125:5	103:19 104:3,7,17	manage 123:5
koehler.law 89:5	141:19	105:5,19,22	managed 118:18
Roemer nav 07.3	level 94:5,7 96:8	106:20 107:8	management
1	102:21 107:14	108:19,24 109:15	101:12 104:10
I 88:13 90:7 92:1,6	leverage 102:7	109:19,22 110:14	113:20 117:10,19
139:10 141:8	license 122:3	110:22 113:23	128:22
142:4,9 143:4,13	liked 114:15	114:5,10,17	manager 100:17
144:20	linberg 88:24	115:22 116:5,11	102:8 107:4 112:7
laptop 113:23	139:7 140:13	117:12 119:20	112:9,10 113:3
114:6,18,23 115:2	line 141:13 143:7	120:8,13 128:5,18	127:13 128:5,9,9
115:10,13,18,21	144:3	120:8,13 128:3,18 129:7,14,25 130:3	managers 104:10
116:4,6,11,14,18	list 95:14 101:15		111:15 119:5
117:6,12 119:16	101:22 111:22	130:22 131:5,21 131:25 134:8,22	
119:18,23,24			127:6,9,21 128:1
120:13,15,23	listed 96:13 143:7	135:17,22 136:1,4	128:12,23 134:11
laptops 114:1,7,7	143:17	136:13 141:6	134:15,16 135:23
114:14,21 117:24	listing 143:7	142:3 143:3	managing 118:20
120:20	little 92:18 96:12	lombardo's	119:1
large 102:25	96:14 98:12	104:22 105:25	mandate 120:19
103:10 126:3	100:12 108:2,4	110:4 119:12	120:22
late 114:17	llc 88:5 89:3 92:25	131:15	map 95:10,13,14
lately 108:11,12	141:6 142:3 143:3	long 128:21	95:18 96:2,5,13,16
leadership 94:23	llp 89:9	look 97:8 123:25	96:22 97:8 98:3
95:21 96:10,24	lobby 108:4	124:3 131:3,18	99:24 100:9,22
103:11 105:2	located 126:12,13	132:5,20	101:11 102:17,20
112:14 129:15,20	126:16	looking 104:15	103:6,16,20 104:5
129:21 130:11,14	location 126:15	looks 132:24 133:6	104:8,13,23 105:3
134:1,1 135:12,25	lock 120:1	133:11,13	105:4,6,9 112:12
136:8	log 95:1 99:8	lot 93:5 96:18	125:18
leadership's	114:24,25 116:15	98:20 119:6	marked 91:3,5
101:13	118:2,3,4 119:7,23	122:24 127:23,25	131:22 132:3,7
leads 109:4	logged 100:21	lower 107:14	marketing 112:15
lean 121:1 129:2	login 122:2,5	lunch 110:4	mcguire 89:9
leave 109:11,23	logins 122:4	m	mcguirewoods.c
led 125:3	logs 123:7,8	m 89:3,9 141:5	89:11
left 92:10,15	125:12,13	madam 141:10	mean 94:4 96:15
109:19	lombardo 88:8	mailbox 124:8	99:5 104:19
107.17	89:16 96:23 98:1	121.0	106:11 109:1,25

[mean - particular]

Page 8

113:17 115:7	moment 132:15	141:7,13	old 114:14
116:7,15,17	monthly 99:10	numbers 131:18	once 105:8 120:12
118:23 127:7,23	101:9	143:7	120:17 126:22
128:20 129:15	morning 92:8,9,13		120.17 120.22
130:15,19,25	108:17 109:15	0	online 122:9,11
means 100:16		o'clock 109:2,6,9	
	move 103:20 125:7	object 93:24 94:19	onstage 125:14,19
124:2 135:15		99:16 101:3 102:3	125:24 126:4,6
meeting 99:10	moving 92:12	103:7 123:13,14	open 100:16
101:9 111:12,14	multi 117:25	124:14 135:5	operate 121:1
136:7	118:2,8,17	observation 111:3	operational
meetings 102:16	n	observations	111:10,11
member 92:24	name 111:18,22	111:4	opportunity 106:3
members 93:3,4,7	115:14,15 116:21	observe 106:3	option 118:15
121:11	141:6 142:3,4,15	108:19 110:4	options 118:14
mentioned 95:5	143:3,4,21	occur 110:18	order 92:4 98:19
96:13 98:5 99:11	named 139:9	occurred 103:21	101:20
99:22 100:23	names 111:23	october 130:8	org 93:14,16
110:7 121:6	need 92:3 100:15	offering 96:9 97:4	organizing 112:11
128:21 129:2	116:2	office 105:17,20	112:12
message 118:12	needed 97:19	106:5,11,17,18,20	original 138:13
messaging 125:15	98:18,21 101:20	106:22 107:3	originally 119:4
messing 134:20	102:5,7 104:15	100:22 107:3	originated 100:5
met 129:15 130:15	102:3,7 104:13	110:17 114:3	outline 136:16
method 119:9	needs 113:9	116:3 117:4,14	outlook 120:18
mfa 118:10	network 117:5	118:8,16 120:1	outside 113:16
michalik 89:9	119:22	123:5,9,22 125:9	123:16,18 124:16
92:16,23 93:9,13	new 95:16 96:21	126:23 129:8	125:4 129:7
93:24 94:19 99:16		140:6	owner 112:8,25
101:3 102:3 103:7	97:13,14 123:21	offices 106:13	113:2
123:13 124:14,24	131:8 noon 110:12	official 101:5	р
132:13 135:5	noon 110:12 notarized 141:14	142:15 143:21	p 111:25,25
136:18 137:4			
138:13 141:5	notary 88:24	offsite 126:12,17	p.m. 110:13
microsoft 115:23	139:7 140:14	oh 89:5 122:21	page 132:19 133:1
116:3	141:25 142:10,18	ohio 88:21 139:3,8	133:6,7 141:13,15
midwest 141:17	143:15,23 144:23	140:6,15 141:2	143:7 144:3
144:1	note 141:12	okay 92:21 93:13	part 129:16 143:9
minutes 136:19	notes 99:8 102:4	95:5 101:25	participated
mix 107:25	notifications	107:15 115:19,20	110:17
mobile 117:18,22	125:13	127:1 136:15	particular 96:7
	number 91:3 96:6	137:3	98:18 103:19
	102:21 115:14		114:18 115:10

[particularly - raw]

Page 9

particularly 125:4	plaintiff 88:5	printer 129:5	proposing 136:5
parties 129:10	plaintiffs 89:2	prior 108:13	prospect 98:18
party 140:2	platform 125:15	prioritization	99:19
passing 99:14	127:20	103:6	prospecting 95:24
password 116:21	play 110:10,14	prioritize 95:17	127:18,19
116:24,25 118:24	plaza 89:10	prioritized 96:5,6	prospects 100:24
119:8	please 123:19	96:7,9 102:21	101:19 103:9
pause 112:16	141:11,11	103:16	105:2
pay 109:2 122:12	point 108:21 109:6	priority 102:17	provided 124:13
people 93:18	114:8 118:7	104:4	125:2
110:8,10 114:13	119:24 130:25	private 106:21	public 88:24 139:7
114:13 116:2	132:23	107:3	140:14 142:10,18
123:17 124:18	policy 115:8	privileged 125:5,6	143:15,23 144:23
134:21	117:17	problems 129:5	pull 125:10 127:3
perfect 92:23	pong 108:6 110:7	procedure 101:6	pulled 123:7
performance	110:10,14	138:8 142:5 143:5	purchases 121:23
131:4,15	portal 125:14,19	process 96:20	purchasing 121:23
performers 131:2	125:24 126:4,6	produced 124:20	121:25
134:13	positions 111:21	125:2	purposes 115:17
performing	possible 96:8	producing 125:19	132:11
135:18,22	102:12 116:23	product 96:8 97:4	pursuant 138:3,7
period 114:22	133:7	97:11 98:5,14,23	put 92:20 96:3
personal 117:11	potential 99:15	104:10,13,18	119:11 130:25
personally 142:11	134:15	111:15 112:7,7,8,9	136:9
143:15	practice 108:17	112:10,22,23,25	q
pertaining 94:25	preferred 114:13	113:2,3 128:22	qualified 139:9
peterson 89:17	114:13	production 123:3	question 93:25
93:17,21 94:18	presence 139:14	125:4 126:10,11	94:20 99:17 101:4
129:22 133:11	present 89:15	126:19 141:15,17	101:25 123:21
ph 97:7	102:16 109:16	141:22	135:6
phone 113:18	presentation	products 95:16,16	questions 92:14
125:12 128:2	133:19,21	96:19 111:8	115:18 132:21
130:16,19 141:3	pressed 103:19	profile 116:13,16	133:3 137:1,4
phones 117:16,21	pretty 109:8 121:1	programs 114:5	quickly 136:16
121:4 128:16	129:2	115:21 116:10	quite 120:15
physical 106:18	previous 92:2	117:12	r
pick 118:11	previously 91:5	project 104:4	
ping 108:6 110:7	92:1 132:7	projects 104:23	r.p.r. 140:13 raiser 129:11
110:10,14	primarily 118:9	105:3	raiser 129:11 raw 122:25 123:1
place 92:3 139:19	primary 126:20	proposed 133:14	14W 144.43 143.1

[reach - road] Page 10

1 100 10		. 100.17	
reach 102:13	referencing	reporting 123:17	restructure
read 137:5 142:5,6	133:20	representative	134:23
142:12 143:5,6,17	reflect 109:15	92:11	restructured
reading 141:19	reflects 110:22	reps 135:18	135:1
ready 133:2	regard 103:9	request 95:22	restructuring
really 98:18 102:6	117:22	99:14 100:15,20	135:4
104:14 108:11	regarding 92:2	105:15 115:25	result 103:20
111:23 122:15	130:14 133:14,18	143:9,11	retained 90:14
reason 130:2	134:8 138:2,11	requested 123:11	retire 103:25
141:14 143:8	region 98:15	124:21,22 138:1,7	returned 141:18
144:3	regular 109:8	138:11	revamp 97:12
reasons 129:5	129:9	requests 95:15,17	104:1
rebuilding 97:14	regularly 109:11	96:7 100:10 101:2	revenue 135:16
recall 98:4,16 99:4	109:22,25 110:16	102:21 103:20	review 102:4
101:10 102:10,19	rejoined 136:13	112:11 123:18	124:6 125:9 127:1
115:16 116:3,8	relate 128:17	require 115:9	138:2,7 141:12
119:8 120:10	related 121:11	118:17	142:1 143:1
130:18 132:17	relating 94:18	required 121:4	reviewing 132:22
133:19 134:9,14	relative 140:2	141:25	richard 88:8 89:16
134:24 135:3,13	relayed 124:17	requirements	141:6 142:3 143:3
136:3,8	relaying 113:6	102:10	richmond 88:3
receipt 141:18	remember 100:5	research 117:2	89:11
receiving 100:20	109:24 118:6	120:16	rick 100:6 101:7
reception 108:3	124:10 133:20	resign 136:4	101:18 104:3,13
recess 112:19	134:3,7,15 136:2,6	resources 103:3	105:10 124:7
131:24 136:12,23	remote 88:12	121:13	131:2 134:12
recollection 97:17	117:7,8,9	respect 93:3,7	rick's 98:20 104:1
99:18 134:4	remotely 92:3	95:6 97:9 98:25	right 105:20
reconnected 117:4	116:24 122:13	105:6 115:13	106:12 131:3
record 109:14	renewals 127:19	117:16,24 119:16	135:20 136:9
136:10,23 143:9	reorganization	120:8 121:22	risk 130:25
redoing 103:24	133:15,18	123:9	road 95:10,13,14
reduced 139:13	reorganizations	respective 106:13	95:18 96:2,5,13,16
refer 111:19	133:24	responsibility	96:22 97:8 98:3
115:17	rephrase 103:5	129:17	99:24 100:9,22
reference 141:7	report 131:8	responsible 94:3	101:11 102:17,20
142:2 143:2	reported 101:6	112:10	103:6,15,19 104:5
referenced 139:13	reporter 90:14	rest 111:13	104:8,13,23 105:3
139:17 142:11	142:7	restate 104:21	105:4,6,9 112:12
143:15	reporter's 90:11	restrictions 96:3	125:18
	139:1		

[role - ss] Page 11

role 104:8,22	seat 107:2	118:15 119:4	solutions 141:1
roof 107:21	seated 108:21	140:5	144:1
room 108:2	second 107:1,12	sets 122:25	somebody 118:20
109:17 115:4	107:13,18 112:16	seven 109:2,6,9	119:8
131:21,25	133:8 136:19	shared 114:1,7	somewhat 113:10
rough 137:6	sector 97:20	121:10	123:5
138:13	security 125:13	sharon 129:22	son 129:11
routinely 105:23	see 92:20 97:5	133:12	sorry 93:5 107:22
106:4,7	106:8,10,12,15,16	sheet 141:13 143:7	107:22 117:21
rpr 88:24 139:7	108:22 109:6,9,18	143:10,18 144:1	132:19 135:20
rules 138:3,8	109:25 122:21	short 112:19	source 96:14
142:5 143:5	131:1	131:24 136:12,23	sources 125:11
run 120:18	seeing 132:17	show 93:16 131:21	space 106:22,23
S	seen 133:5	132:3	106:24 107:3
s 141:15 143:8,8	sell 97:19 104:2	shown 132:10	126:15
144:3	127:17	141:16	speak 134:22
sale 98:22 102:25	selling 95:25	shuai 129:23	speaking 122:21
sales 94:18,22,25	127:22 135:14	shut 119:21	specific 95:1 97:8
95:23 97:17 99:10	send 98:25 99:1	side 131:10	101:10 116:1
100:23 101:5,9	105:15 119:10	sign 114:25 115:9	117:1 121:20
106:22 107:4	senior 112:2 128:9	137:5	124:11 130:18
112:14 115:7	sense 106:21	signature 138:5	134:4
119:5 131:5,13	108:24 120:25	140:12 141:14	specifically 99:4
133:18,24 134:19	127:14,16 128:18	signed 142:13	109:3,24 113:25
134:21,25 135:3	131:4,7,17 134:19	143:18	116:10 118:21
135:10,10,18	sent 133:10	signing 141:19	119:18 120:11
salesforce 99:9	seriously 105:8	simmons 129:22	123:10 128:19
118:22 119:3,7,10	served 104:11	133:12	134:9 135:7
120:5 132:24	server 117:1	sincerely 141:21	specifications
saw 133:7,21	119:24 126:17	sir 141:10	102:6 105:8,10
saying 93:6 101:19	servers 108:7	site 121:7,12,18,19	113:5
128:24	116:18,22 121:7,7	121:20 122:22	specifics 127:15
scientists 112:5	121:9,12 122:20	126:7,8	135:13 136:8
screen 132:16	122:22 123:2	sitting 106:14	specified 139:20
sea 94:22	126:7,8,10,11	smaller 94:13	specking 112:12
seal 140:6 142:15	service 113:19	social 92:4	spend 119:6
143:21	122:12 126:4	software 111:8,10	spreadsheet
search 123:10	services 113:17	112:1,3 117:6,10	110:20
125:3,19	118:9	120:25 122:6,8,9	spring 108:16,18
searched 125:2	set 97:5 98:13,19	122:16,17	ss 139:4
	115:18,23,25		

[stakeholders-transcribed]

Page 12

stakeholders	suite 141:2	104:10 111:12	think 92:17 95:5
112:14	summer 114:17	112:1,4,4,7,23,24	98:20 103:8,18
stand 111:11	superior 89:4	113:6,7 116:24	104:20 113:2
standard 122:3	141:1	128:22 129:21	114:12 117:3
standpoint 115:9	support 95:22	130:12,14 131:5	118:13 119:10
start 92:13 118:1	98:21 100:9,15,16	131:13 133:18,25	121:6 124:20,24
started 118:7	112:14	134:2,25 135:4,10	128:17 135:2
state 139:3,8	suppose 94:10	135:11	136:5,16
140:15 142:10	sure 94:9,15 96:17	teams 93:20	thinking 105:9
143:15	100:13 108:14	111:13	134:12
statement 142:13	111:7,24 112:17	technically 118:14	third 107:12,20
142:14 143:19,19	114:24 115:15	technology 113:9	thirty 141:18
states 88:1	120:15 126:24	tell 98:12 101:7	threatening 130:4
stations 107:25	128:19 130:15	111:17 129:18,19	130:5
ste 89:4	131:19 134:11	133:2	three 107:7,11
steal 133:8	switch 101:20	telling 97:18	114:9,11 118:14
stenotypy 139:14	sworn 92:1 139:10	term 135:20	time 92:18 98:1
step 96:11 98:24	142:10,13 143:14	terminate 129:14	108:8,8,10 109:11
136:19	143:18 144:21	129:24 130:22	114:8,22 119:2,6
steps 120:12	synced 119:24	136:1	119:15 125:18
stipulation 92:2	system 113:18	terminated 119:13	128:21 134:8,20
stopped 108:18	121:19 123:6	119:20 130:3,7	137:1 138:15
store 121:11	125:12 126:6	termination	139:19
stored 121:9,15,18	t	119:15 130:14	times 109:25
121:19,20 122:19	table 97:12 99:11	134:8	110:2,19
125:17,18 126:2,7	108:6 110:8	terms 106:2 122:1	title 112:5,23
126:8,9,10,21	take 92:3 96:11	territories 134:20	today 111:25
stories 107:16	100:21 114:2	testified 102:20	token 120:19
street 89:10	115:4,6 117:22	testify 139:11	told 99:6 129:18
strong 97:3,6	119:16,20 126:19	testimony 92:11	top 93:18 107:13
103:22,25	132:4	92:12 93:2 139:12	130:16,20 131:2
structure 133:15	taken 88:15,18	139:16 142:6,7	134:12 135:18,22
134:21	112:19 120:12	143:6,9,12	tournaments
stuff 121:3 129:6	131:24 136:12	testing 96:19	110:17,18
133:7	139:19	text 118:12	track 95:17 96:22
submit 96:21	talk 96:11 99:11	thank 136:25	110:3 128:19
subscribed 142:10	112:11	thing 121:18	traditional 120:25
143:14 144:21	talked 135:21	things 94:9 96:3	129:3
subscription 122:1	tall 107:15	97:3 99:12 101:16	transcribed
122:6 127:20	team 94:18,25	103:2 120:2,7	139:15 142:7
	97:24 100:17,24	129:10 132:24	

[transcript - zoom] Page 13

transcript 90:1	use 95:16 96:18	vs 88:6	words 124:12,13
138:2,7,10,12,14	110:8 113:17	W	work 95:17,24,25
141:11,12 142:5	114:1,22 117:18	waived 141:19	96:19 105:25
142:12 143:5,11	118:12 121:13	walk 106:15	107:25 108:9,20
143:17	125:16 135:20	119:19	113:16,18,20
transcription	user 95:22 100:13	walked 99:6	121:12 122:10
139:16	105:12 116:21	walked 33.0	127:5 130:6
trouble 92:18	118:11	walls 106:11,18	workday 108:25
true 139:16	users 95:23 100:1	want 95:15 96:11	worked 110:23
truth 139:11,11,12	100:24 102:6	109:14 111:22	working 108:13
trying 98:16	124:3,6,11		111:15 114:17
turn 92:16 119:25	usually 108:21	136:18,25	workstation
120:2,4 122:13	109:5,20	wanted 103:24	106:23 107:2
turned 118:19	utilize 117:14	wave 109:20 110:1	workstations
turning 114:16	utilized 122:24	way 109:21 116:19	108:6
two 102:23 107:16	V	117:17 136:2	wrong 98:6
type 112:6 117:14	v 141:6 142:3	ways 96:1,3 100:8	X
117:18 126:1		we've 101:15	
types 94:2,24	143:3	web 122:11	x 91:5 132:4,8
typical 111:6	va 89:11	weeds 131:13	xiaobing 129:23
typically 108:8,9	vaguely 134:9	week 106:4,9	y
u	varied 114:8	110:21 129:19	yeah 102:15
<u></u>	various 93:20	weekly 131:7	105:15 106:16,25
ultimate 93:22	112:1,14 119:5	weight 103:1,2,25	113:17 116:20
94:10 103:14	120:2 121:10	went 93:3 110:21	119:10 122:17
129:24	122:25 127:18,25	128:16	126:15 127:10
ultimately 94:4	vary 122:1	whereof 140:5	129:2,21 130:15
111:7 116:20	vendors 113:16	wide 110:17	133:1 134:18
127:17 129:16	veritext 141:1,7	window 100:16	135:24 136:20
135:1	144:1	windows 115:23	year 110:19
underneath 93:18	veritext.com.	116:15 117:8	yoga 108:17,18
understand 93:6	141:17	witness 93:10	Z
understanding	version 97:13,15	123:20 137:3	zoom 89:17
95:9,10 119:14	video 88:12	139:10,13,14,17	20011 89:17
120:16 130:2,4	videoconference	140:5 141:8,11	
133:16	89:1	142:1,4,11 143:1,4	
understood	virginia 88:2	143:15	
123:20	voice 118:13	witness's 138:2	
united 88:1	vol 88:13 92:6	witness' 141:14	
upset 134:21	volume 92:17	woods 89:9	
upside 133:3	vote 135:25	word 104:20	

Federal Rules of Civil Procedure Rule 30

- (e) Review By the Witness; Changes.
- (1) Review; Statement of Changes. On request by the deponent or a party before the deposition is completed, the deponent must be allowed 30 days after being notified by the officer that the transcript or recording is available in which:
- (A) to review the transcript or recording; and
- (B) if there are changes in form or substance, to sign a statement listing the changes and the reasons for making them.
- (2) Changes Indicated in the Officer's Certificate. The officer must note in the certificate prescribed by Rule 30(f)(1) whether a review was requested and, if so, must attach any changes the deponent makes during the 30-day period.

DISCLAIMER: THE FOREGOING FEDERAL PROCEDURE RULES

ARE PROVIDED FOR INFORMATIONAL PURPOSES ONLY.

THE ABOVE RULES ARE CURRENT AS OF APRIL 1,

2019. PLEASE REFER TO THE APPLICABLE FEDERAL RULES

OF CIVIL PROCEDURE FOR UP-TO-DATE INFORMATION.

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